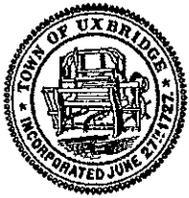


Posted by
Uxbridge
Town Clerk



TOWN OF UXBRIDGE
TOWN MANAGER
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David Genereux
Town Manager

Distribution Date: 03/11/16

Town of Uxbridge – Town Manager’s Budget Message

This document details the recommendation for the FY 2017 Town Budget, which is submitted in accordance with the Uxbridge Town Charter for consideration at the Spring Annual Town Meeting on May 10, 2016. The FY 2017 budget is \$41,417,025, a change of \$826,380, or 2.04% from FY 2016 (Exhibit 1).

The long form budget book will be available for public viewing at the Town Clerk and Town Manager’s offices, as well as at the Senior Center and Uxbridge Public Library, and on the Town website (www.uxbridge-ma.gov).

The following exhibits are attached to this memorandum:

- Exhibit 1: FY 2017 Revenue Projections Recap
- Exhibit 2: FY 2017 Fixed cost allocation worksheet
- Exhibit 3: FY 2017 Projected health insurance assessments
- Exhibit 4: Five year budget allocation
- Exhibit 5: FY 2017 Capital Improvement Plan
- Exhibit 5: FY 2017 Debt Schedule

Budget Format

Please note that the budget forms show budgeted revenues and expenses for FY 2013 through FY 2017. The FY 2017 budget, as presented, is fully balanced. (See Exhibit 1)

Budget methodology

From FY 2009 through FY 2015, the Town allocated budget increases pursuant to a formula that had been agreed upon by municipal and school officials. Although the budget formula no longer calculates the final figures, it serves as a foundation methodology for the allocation of revenue (See Exhibits 2 and 3).

Fixed cost increases were calculated and funded first, in order to determine the amount of funds available for municipal and local education budgets.

The items paid before the apportionment of new revenue are:

- The annual assessment from Blackstone Valley Vocational Technical School
- Tuition to Norfolk County Agricultural High School
- Tuition to Tri-County Regional Vocational School
- The Worcester Regional Retirement assessment
- Employer Medicare costs

- The MIS budget increases by \$8,335 for software contract increases
- The Conservation budget increases by \$18,000 to reflect change in the part time administrative staff position to full time.
- Police budget increases by \$68,073 to fund contractual increases and additional overtime.
- Fire budget increases by \$21,518 to reflect contractual increases and increased maintenance funding.
- DPW budget increases by \$13,954, which reflects the allocated cost of hiring a junior municipal engineer.
- Senior Center budget increased by \$28,933 to cover departmental expenses normally paid through donations account.
- Uxbridge Library budget increased by \$16,815 in order to keep pace with spending requirements issued by Board of Library Commissioners.
- Municipal Capital is lowered by \$20,798 to \$200,000, as these funds have been distributed to municipal operating accounts to allow them to maintain services and reduce annual budget deficits.
- The budget reflects a 2% COLA for non-union personnel. All collective bargaining agreements are in contract and funded. All municipal union contracts expire on June 30, 2017

Uxbridge Public Schools Apportionment

- \$570,561– Net new funds available for expenditure, an increase of 2.84%

The Uxbridge School Committee, at its February 23rd meeting voted the FY 2017 School Department budget of \$19,406,144, and the FY 2017 Transportation budget at \$1,231,665, for a total appropriation of \$20,637,809, which matches the Town Manager’s budget recommendation. Please see the Superintendent’s budget and message, located at www.uxbridgeschools.com

I would like to thank the School Committee and Administration for their diligent work in recommending a school budget that allows for fair funding for all departments, without the use of stabilization funds, or consideration of an override.

Additional potential budget changes

It is important to note that this budget is based on the Town receiving the local aid as allocated in the Governor’s budget. Any variations in the forecast amount aid will require budget adjustments. If budget reductions are required, we will accomplish this by returning salary and expense budgets to FY 2016 levels first, and then make other adjustments as necessary. Any increases in local aid will be distributed proportionately. All budget corrections will be made at the Fall Annual Town Meeting, prior to the setting of the FY 2017 tax rate.

The chart below shows the budgeted expenditures by departmental category (General Government, Public Safety, Education, Public Works, Health & Human Services, & Unclassified).

- Health insurance for retirees/special revenue fund employees
- Property, liability, and worker's compensation insurance
- Unemployment fund transfers
- Shared debt

All revenue is shared on a percent of budget calculation, with the exception of changes to Chapter 70 state aid, which is allocated to the School Department and veteran's benefits reimbursement from the Commonwealth, which is allocated to the municipal budget. The Uxbridge Schools budget makes up 61% of the Town budget while the municipal department budgets total 31%. The revenue is allocated accordingly.

In preparing the FY 2017 budget, care was taken to ensure that both the municipal and town school budgets grew by an equal percentage. For FY 2017, the percentage is 2.04%

FY 2016 Budget Summary

Revenue

- FY 2017 revenue (Excludes Chapter 70 & veteran's reimbursement): \$32,099,005
- Forecast FY 2016 revenue: \$31,310,703
- Increase: \$788,302 (\$38,078 in ambulance fund revenue is not allocated)

Budget Expenses

Unclassified and Joint Expenses

- Norfolk Agricultural School forecast assessment increase: \$31,716
- Blackstone Valley Technical School assessment increase: \$53,418
- Blackstone Valley Technical School debt assessment reduction: -\$2,974
- Tri-County Regional Vocational Technical School forecast assessment increase: \$4,331
- Worcester Retirement System assessment increase: \$117,670
- Debt service decrease: -\$21,850
- Retiree health insurance decrease: -\$78,010
- Medicare tax budget increase: \$5,800
- Property insurance increase: \$5,385
- Workers Comp Increase: \$6,382

Total fixed/joint cost increases: \$121,868, or .51%

Remaining funds available for distribution: \$666,435

Municipal Apportionment

\$184,094 – Net new funds available for expenditure, an increase of 2.84%

Municipal budget highlights

- Board of Selectmen and Town Manager's budget increased by \$21,966, to fund an increase to the Assistant to the Town Manager position of \$11,062. This increase will put the position on the same level of funding as the Treasurer/Collector, Assessor and Town Clerk.
- Finance operations budget increases by \$30,160 to account for a full time position added after last year's budget was voted. The Finance Department now batches, collates and inputs the bills for all municipal departments and funds, allowing those departments to better utilize their administrative staffers.

Budgeted and forecast expenditures (FY 2014 - FY 2017) by category
This chart reflects budget amounts through the filing of the annual tax recap sheet
See Exhibit 4 for departmental allocations

	FY 2014 Budget	FY 2015 Budget	FY 2016 Budget	FY 2017 Budget	Difference	%
General Government	\$1,113,771	\$1,228,096	\$1,248,138	\$1,321,993	\$73,855	5.91%
Public Safety	\$2,352,494	\$2,433,559	\$2,834,234	\$2,918,875	\$84,641	2.98%
Local Education	\$19,245,108	\$19,539,901	\$20,067,248	\$20,637,809	\$570,561	2.84%
Regional Education	\$2,075,578	\$1,944,866	\$1,975,853	\$2,062,344	\$86,491	4.37%
Public Works	\$999,260	\$1,141,911	\$1,268,154	\$1,309,935	\$41,781	3.29%
HHS/Culture Recreation	\$864,548	\$730,815	\$799,363	\$823,427	\$24,064	3.01%
Unclassified	\$12,038,520	\$12,304,170	\$12,397,655	\$12,342,643	-\$55,012	-0.44%
Grand Total	\$36,689,279	\$39,319,964	\$40,590,645	\$41,417,025	\$826,380	2.04%

Local Education includes Uxbridge Public Schools and Student Transportation.

Unclassified includes debt service, health insurance, property and liability insurance, Medicare expenses, and unemployment contributions. Also included are two municipal accounts (New Municipal Debt & Municipal Capital).

Overall Apportionment:

Classification	FY 2016	FY 2017	\$ Difference	% Difference
Municipal	\$6,484,452	\$6,668,545	\$184,093	2.84%
Uxbridge Schools & Transportation	\$20,067,248	\$20,637,809	\$570,561	2.84%
Fixed & Unclassified	\$14,038,945	\$14,110,672	\$71,727	.51%
Total	\$40,590,645	\$41,417,025	\$826,380	2.04%

For this chart, Fixed & Unclassified includes regional school assessments.

CAPITAL IMPROVEMENT

The Capital Plan, totaling \$59,161,020 is attached (See Exhibit 5).

The Capital Planning Committee did not meet to make recommendations this year.

I am currently making one recommendation for a transfer from the Stabilization Fund to purchase a new street sweeper for \$195,000.

I am also recommending a transfer from Water Enterprise retained earnings to fund a meter replacement program. This is a two-year program, funded from retained earnings, which will, mean there will not be a capital improvement fee created to fund this project. The initial project cost is \$700,000. Total estimated cost is 1.2 million dollars

STABILIZATION FUND

The Town's financial policy requires a balance of \$2,500,000 to be maintained within the Stabilization Fund. Any funds in excess of this balance can be considered for expense for town-wide capital projects, as well as any subsequent year's Free Cash. The policy also states that if the fund's balance dips below \$2,500,000, any amount of Free Cash needed to make up for the difference be transferred before any further capital expenditures can take place. The goal of the policy is to discourage transfers from Stabilization to fund operations, to keep a significant balance in the Stabilization account for emergency and financial reporting purposes, and to maintain a funding source for capital projects.

DEBT SCHEDULE

This document is required by the Charter to carry the latest town debt schedule. Please see Exhibit 6.

STAFFING PLAN

Four years ago, at the direction of the Board of Selectmen, an inquiry was sent out to all municipal departments, requesting a staffing plan envisioned by municipal departments over the next five years. While not all departments responded formally, there was enough response to craft a list of potential needs. It is likely that the Town will lack the resources to staff these positions in the near future, and the merits of each staffing increase has yet to be vetted, so this list should be considered to be preliminary. This listing does not include benefits costs, which for full time personnel; average approximately \$6,000 - \$20,000 annually.

Police: 2 additional police officers; additional funds for overtime; some of which was funded this year. The Police Chief reports that service calls are rising at an unsustainable rate, and are straining existing staff.

Timeline: When practical

Cost: \$160,000 (Approximate)

Department of Public Works: Two equipment operators. The DPW currently has six staff members who maintain 100 miles of roads. A preliminary analysis indicates a need to fill those vacant positions when funds become available

Timeline: FY 2017

Cost: \$86,118

Conclusion

The FY 2017 budget, as presented, is balanced and maintains department functionality. We continue to increase our efforts to find ways to enhance revenue through sensible economic development, grant funding, and regionalization.

Respectfully Submitted,

David Genereux
Town Manager

Exhibit 1 FY 2017 Budget Budget Message 03/08/16 Revenue		FY 2013 Budgeted Revenues	FY 2014 Budgeted Revenues	FY 2015 Budgeted Revenues	FY 2016 Budgeted Revenues	FY 2017 Preliminary Revenues
Tax Levy		20,315,560	21,064,757	21,760,614	22,649,560	23,751,846
	Increase allowed by Prop 2 1/2	507,889	526,619	544,015	566,238	593,796
	New growth	241,308	169,238	344,931	536,049	150,000
	Subtotal	21,064,757	21,760,614	22,649,560	23,751,846	24,495,641
	School Debt Exclusion					
	1996 Project	624,285	628,604	597,022	630,934	614,984
	Blackstone Valley Tech Capital	90,032	87,917	85,730	76,090	79,898
	Water Project	132,050	133,850	102,330	130,550	124,415
	School Land Purchase	91,058	93,933	96,595	94,121	91,720
	Uxbridge High School Construction Debt	1,550,832	1,545,243	1,537,381	1,525,185	1,513,492
	Feasibility Study	8,642	11,548	11,398	16,174	15,823
	Ban - High School	0	37,500	55,042	16,583	13,845
	Ban - Fire Station	0	0	0	0	21,042
	Subtotal Debt Exclusion:	2,496,899	2,538,595	2,485,498	2,489,636	2,475,218
	Excess Levy Capacity	-36,869	-10,981	-12,754	-1,238	-25,000
	Revenue from taxes:	23,524,787	24,288,227	25,122,304	26,240,245	26,945,860
	Percentage of Total Revenue	63.40%	62.78%	63.89%	64.65%	65.06%
	State Aid (Cherry Sheet):					
	Chapter 70 Local Share	9,025,989	9,074,414	9,122,764	9,171,114	9,209,194
	School Construction	861,165	861,165	861,165	853,371	853,371
	Charter Tuition Assessment Reimburse	4,044	4,195	1,786	3,194	5,496
	School Choice Receiving Tuition	361,508	401,867	460,503	563,983	851,098
	School Lunch	8,137	8,311	8,747	0	0
	Unrestricted General Govt Aid	1,163,833	1,191,344	1,224,382	1,268,460	1,323,004
	Police Career Incentive	0	0	0	0	0
	Veteran's Benefits	165,070	112,294	103,605	108,827	108,827
	State Owned Land	25,212	25,711	25,782	25,782	26,227
	Exceptions	61,829	58,767	55,478	59,433	58,193
	Public Library	12,621	12,672	16,866	17,159	16,750
	Subtotal State Aid:	11,689,408	11,750,740	11,881,078	12,071,323	12,452,160
	Less: State Charges	-81,849	-16,813	-18,197	-18,161	-18,245
	Less: Offsets to state aid	-382,266	-422,850	-486,116	-581,142	-867,848
	Less: Tuition Assessments, etc	-1,026,597	-1,076,240	-1,119,830	-1,133,761	-1,136,417
	Subtotal	-1,490,712	-1,515,903	-1,624,143	-1,733,054	-2,022,510
	Net State Aid:	10,198,696	10,234,837	10,256,935	10,338,269	10,429,650
	Percentage of Total Revenue	27.49%	26.45%	26.08%	25.47%	25.18%
	Local Revenues:					
	Motor Vehicle Excise	1,461,000	1,495,057	1,800,000	1,781,000	1,781,000
	Penalties and Interest on Taxes	105,749	110,000	150,000	150,000	150,000
	Payments in Lieu of Taxes Agreements	41,000	41,000	0	46,232	46,233
	Fees	80,000	80,000	80,000	87,930	87,930
	Net Ambulance Revenue	0	0	0	0	71,076
	Other Revenue	0	0	0	10,000	10,000
	Licenses and Permits	128,300	128,265	128,265	350,000	350,000
	Fines and Forfeits	68,000	68,000	68,000	105,000	105,000
	Interest Income	27,000	27,000	27,000	20,242	20,242
	Miscellaneous Recurring	237,700	234,700	144,700	212,334	212,334
	Miscellaneous Non-Recurring	104,578	85,090	83,428	184,643	197,131
	Local Revenues:	2,253,327	2,269,112	2,481,393	2,947,381	3,030,946
	Percentage of Total Revenue	6.07%	5.86%	6.31%	7.26%	7.32%
	Local Assessments					
	Less: Overlay	-223,271	-221,762	-246,177	-157,065	-150,823
	Tax Title	-55,000	-55,000	-55,000	-55,000	-57,500
	Fund Deficits	0	0	0	-121,242	0
	Local Assessments	-278,271	-276,762	-301,177	-333,307	-208,323
	Other Revenues Ent & Transfers:					
	Overlay Surplus	0	0	0	50,000	0
	Transfer From Stabilization	0	816,764	375,935	0	0
	Transfer from current year reserves	0	0	0	0	0
	Interfund Receipts	1,405,258	1,357,101	1,387,928	1,348,056	1,218,892
	Revenues Ent & Transfers	1,405,258	2,173,865	1,763,863	1,398,056	1,218,892
	Percentage of Total Revenue	3.79%	5.62%	4.49%	3.44%	2.94%
	BUDGETARY REVENUE AVAILABLE	37,103,797	38,689,279	39,323,318	40,590,645	41,417,026
	NON-BUDGETARY REVENUE	0	0	0	0	0
	TOTAL REVENUE	37,103,797	38,689,279	39,323,318	40,590,645	41,417,026
	TOTAL BUDGET	37,103,797	38,689,279	39,323,318	40,590,645	41,417,025
	S/D	0	0	0	(0)	(0)

Revenue Projections

Breakdown of Miscellaneous Receipts		FY 2013 Budgeted Revenues	FY 2014 Budgeted Revenues	FY 2015 Budgeted Revenues	FY 2016 Budgeted Revenues	FY 2017 Preliminary Revenues
Miscellaneous Recurring						
	Medicare (Part D) Subsidy	8,000	0	0	0	0
	Supplemental Real Estate Tax Collections	15,000	0	0	0	0
	Reimbursement Dog funds from other towns	34,700	34,700	34,700	39,538	39,538
	Project Independence	0	10,000	10,000	0	0
	Veteran's Agent funds	0	0	0	47,796	47,796
	Medicare reimbursement	180,000	190,000	100,000	125,000	125,000
	Total	237,700	234,700	144,700	212,334	212,334
Miscellaneous Non-Recurring						
	Taft Park Donation	49,585	31,596	31,596	0	49,585
	State Budget Distribution	0	0	0	0	0
	Constellation Credit Distribution	0	0	0	100,000	100,000.00
	Prior Year Dog Fund payments	0	0	0	34,790	0
	Bond Premium	54,993	53,494	51,832	49,853	47,546
	Total	104,578	85,090	83,428	184,643	197,131
Interfund Receipts						
	Ambulance Ent Revenue/Transfers - Health Benefits	54,771	57,819	40,722	42,978	0
	Ambulance Ent Revenue/Transfers - Retirement	34,370	36,782	40,343	55,756	0
	Ambulance Ent Revenue/Transfers - Dispatch Salaries	0	0	0	0	0
	Ambulance Ent Revenue/Transfers - Medicare	4,223	4,315	7,012	3,822	0
	Ambulance Ent Revenue/Transfers - Fuel	11,499	12,513	12,513	4,408	0
	Ambulance Ent Revenue/Transfers - Debt	0	0	2,140	39,470	0
	Ambulance Ent Revenue/Transfers - External Operations	11,347	10,742	10,742	18,236	0
	Wastewater Fund Revenue/Transfers - Health/Benefits	42,151	48,362	44,754	42,272	42,272
	Wastewater Fund Revenue/Transfers - Retirement	32,973	39,784	54,059	65,806	65,806
	Wastewater Fund Revenue/Transfers - Medicare	2,978	3,650	7,298	4,183	4,183
	Wastewater Fund Revenue/Transfers - Fuel	4,622	5,042	5,042	4,408	4,408
	Wastewater Fund Revenue/Transfers - External Operations	34,062	34,643	34,643	79,861	79,861
	Wastewater Fund Revenue/Transfers - Debt	143,745	144,350	144,765	144,765	128,980
	Water Fund Revenue/Transfers - Health Benefits	46,038	44,192	47,863	36,057	36,057
	Water Fund Revenue/Transfers - Retirement	27,032	26,298	44,063	48,494	48,494
	Water Fund Revenue/Transfers - Medicare	2,487	2,718	5,647	3,176	3,176
	Water Fund Revenue/Transfers - Fuel	9,090	9,638	9,638	8,120	8,120
	Water Fund Revenue/Transfers - External Operations	29,834	30,071	30,071	73,731	73,731
	Water Fund Revenue/Transfers - Debt	644,656	647,119	648,451	626,187	677,478
	Cable Ent Revenue/Transfers - Health/Benefits	18,331	19,816	20,807	11,436	11,436
	Cable Ent Revenue/Transfers - Retirement	11,882	13,486	14,670	8,618	8,618
	Cable Ent Revenue/Transfers - Medicare	849	881	1,265	933	933
	Cable Ent Revenue/Transfers - Fuel	0	0	0	2,690	2,690
	Cable Ent Revenue/Transfers - External Operations	14,915	14,988	14,988	22,649	22,649
	Cafeteria Revolving Fund Transfer - Health	30,992	35,896	37,691	0	0
	Cafeteria Revolving Fund Transfer - Retirement	29,705	26,972	22,005	0	0
	Cafeteria Revolving Fund Transfer - Medicare	4,031	2,180	2,180	0	0
	Daycare Revolving Fund Transfer - Health/Benefits	40,002	41,375	45,535	0	0
	Daycare Revolving Fund Transfer - Retirement	23,764	26,972	22,005	0	0
	Daycare Revolving Fund Transfer - Medicare	1,485	1,497	1,497	0	0
	Preschool Revolving Fund Transfer - Health/Benefits	27,889	0	0	0	0
	Preschool Revolving Fund Transfer - Medicare	1,452	0	0	0	0
	School Utilities	15,000	15,000	15,000	0	0
	Recap adjustment	49,083	0	520	0	0
	Total	1,405,258	1,357,101	1,387,928	1,348,056	1,218,892

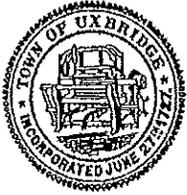
Exhibit 2 FY 2017 Budget Fixed Cost allocations Budget Message - 03/08/17	FY 2015	FY 2016	FY 2017	+/- \$
	Revenues	Revenues	Revenues	
Revenues:				
Local Tax Levy	\$ 21,760,614	\$ 22,649,560	\$ 23,751,846	\$ 1,102,286
Prop 2.5 increase	\$ 544,015	\$ 566,238	\$ 593,797	\$ 27,559
New Growth	\$ 344,931	\$ 536,049	\$ 150,000	\$ (386,049)
Debt Exclusion	\$ 2,485,498	\$ 2,489,636	\$ 2,475,218	\$ (14,418)
Local Receipts	\$ 2,481,393	\$ 2,947,381	\$ 3,030,946	\$ 83,565
Cherry Sheet Receipts	\$ 1,793,544	\$ 1,938,011	\$ 2,280,768	\$ 342,757
School Construction Aid	\$ 861,165	\$ 853,371	\$ 853,371	\$ -
Interfund Transfers	\$ 1,387,928	\$ 1,398,056	\$ 1,218,892	\$ (179,164)
Stabilization Transfer	\$ 375,935	\$ -	\$ -	\$ -
less: State Charges	\$ (18,197)	\$ (18,151)	\$ (18,245)	\$ (94)
less: Offsets	\$ (486,116)	\$ (581,142)	\$ (867,848)	\$ (286,706)
less: School Choice Out, etc	\$ (1,119,830)	\$ (1,133,761)	\$ (1,136,417)	\$ (2,656)
less: Overlay	\$ (246,177)	\$ (157,065)	\$ (150,823)	\$ 6,242
Less: Tax Title	\$ (55,000)	\$ (55,000)	\$ (57,500)	\$ (2,500)
less: SRF Deficits	\$ -	\$ (121,242)	\$ -	\$ -
less: Levy Capacity	\$ (12,754)	\$ (1,238)	\$ (25,000)	\$ (23,762)
Subtotal	\$ 30,096,949	\$ 31,310,703	\$ 32,099,005	\$ 788,302
Chapter 70	\$ 9,122,764	\$ 9,171,114	\$ 9,209,194	\$ 38,080
Ambulance Fees	\$ -	\$ -	\$ -	\$ -
Veteran's Reimbursements	\$ 103,605	\$ 108,827	\$ 108,827	\$ -
Total Budgeted Revenue	\$ 39,323,318	\$ 40,590,645	\$ 41,417,026	\$ 826,381
Fixed Expenses:				
Norfolk Aggie	\$ (261,384)	\$ (317,158)	\$ (348,874)	\$ (31,716)
BVT Regional Assessment	\$ (1,597,752)	\$ (1,549,605)	\$ (1,603,023)	\$ (53,418)
BVT Regional Debt	\$ (85,730)	\$ (76,090)	\$ (73,116)	\$ 2,974
TriCounty	\$ -	\$ (33,000)	\$ (37,331)	\$ (4,331)
Worcester Regional Assessment	\$ (1,276,234)	\$ (1,405,578)	\$ (1,523,248)	\$ (117,670)
Debt Service	\$ (4,428,408)	\$ (4,411,830)	\$ (4,389,980)	\$ 21,850
Retiree Health Insurance	\$ (2,155,012)	\$ (2,179,172)	\$ (2,101,162)	\$ 78,010
Medicare	\$ (266,684)	\$ (290,000)	\$ (295,800)	\$ (5,800)
Property & Liability Insurance	\$ (298,935)	\$ (309,615)	\$ (315,000)	\$ (5,385)
Workers Compensation	\$ (259,468)	\$ (243,618)	\$ (250,000)	\$ (6,382)
Transfers	\$ (28,243)	\$ (83,243)	\$ (83,243)	\$ -
Revenue distribution	\$ 676,840	\$ 676,840	\$ 676,840	\$ -
Total Fixed Expense \$:	\$ (9,981,010)	\$ (10,222,069)	\$ (10,343,937)	\$ (121,868)
TOTAL REMAINING REVENUE ALLOCATION:	\$ 20,115,939	\$ 21,088,634	\$ 21,755,068	\$ 666,435
CHANGES				\$ -
TOTAL REVENUE AVAILABLE FOR DISTRIBUTION:				\$ 666,435

Active Municipal Revenue +/- \$ @ 31%				\$ 206,595
Veteran's reimbursement change from FY 2016				-
Municipal adjustment				(70,726)
				-
Municipal health insurance enrollment change from FY 2016				48,225
Total Distribution - Municipal Budget				184,094

Active School Dept. Revenue +/- \$ @ 69%				\$ 459,840
Chapter 70 Change from FY 2016				\$ 38,080
Municipal Adjustment				\$ 70,726
School health insurance enrollment change from FY 2016				\$ 1,916
Total Distribution - School Budget				\$ 570,561

Exhibit 3 Projected Health Insurance Assessments	FY 2015 Projected Updated	FY 2016 Projected Updated	FY 2017 Projected	Change From FY 2016
FY 2017 Health Insurance				
Municipal Total	662,646	688,361	640,136	-48,225
School Total	2,353,650	2,451,675	2,449,759	-1,916
Retiree/SRV Total	2,155,012	2,179,172	2,101,162	-78,010
Grand Total	5,171,308	5,319,208	5,191,057	-128,151

Exhibit 2 FY 2017 Budget Budget Summary Budget Message - 03/11/16		FY 2013 Budget	FY 2014 Budget	FY 2015 Budget	FY 16 Budget	FY 17 Budget
General Government						
Selectmen	\$	23,183	\$ 23,265	\$ 26,860	\$ 27,346	\$ 32,507
Town Manager	\$	123,082	\$ 129,892	\$ 136,448	\$ 163,468	\$ 180,383
Financial Operations	\$	-	\$ -	\$ 567,635	\$ 542,786	\$ 572,946
Finance Committee	\$	65,400	\$ 65,400	\$ 145,400	\$ 75,850	\$ 75,850
Town Accountant	\$	140,249	\$ 142,177	\$ -	\$ -	\$ -
Town Audit	\$	27,825	\$ 36,000	\$ -	\$ -	\$ -
Assessor	\$	102,342	\$ 103,568	\$ -	\$ -	\$ -
Treasurer/Collector	\$	247,630	\$ 266,369	\$ -	\$ -	\$ -
Town Counsel	\$	36,955	\$ 36,955	\$ 26,955	\$ 35,000	\$ 35,000
Management Info Systems	\$	68,360	\$ 58,360	\$ 71,640	\$ 122,015	\$ 127,850
Tax Title	\$	-	\$ -	\$ -	\$ -	\$ -
Elections & Registration	\$	129,650	\$ 131,899	\$ 131,899	\$ 130,075	\$ 131,111
Land Use	\$	-	\$ -	\$ 23,776	\$ 46,291	\$ 48,481
Town Clerk	\$	-	\$ -	\$ -	\$ -	\$ -
Elections	\$	-	\$ -	\$ -	\$ -	\$ -
Conservation	\$	9,515	\$ 14,647	\$ 21,053	\$ 24,013	\$ 36,330
Planning	\$	20,415	\$ 20,998	\$ -	\$ -	\$ -
Zoning	\$	2,780	\$ 2,780	\$ -	\$ -	\$ -
Town Hall	\$	71,380	\$ 71,380	\$ 73,030	\$ 77,928	\$ 77,699
Town Report	\$	4,885	\$ 4,885	\$ -	\$ -	\$ -
Town Common	\$	700	\$ 700	\$ 700	\$ 950	\$ 950
Blanchard Hall	\$	4,498	\$ 4,498	\$ 2,700	\$ 2,416	\$ 2,886
Subtotal: General Government	\$	1,080,849	\$ 1,113,771	\$ 1,228,096	\$ 1,248,138	\$ 1,321,993
Public Safety						
Police	\$	1,653,578	\$ 1,668,705	\$ 1,760,422	\$ 1,986,269	\$ 2,053,668
Fire	\$	477,200	\$ 507,536	\$ 510,819	\$ 651,163	\$ 672,681
Inspectional Services	\$	-	\$ -	\$ 123,613	\$ 152,802	\$ 147,011
Building Inspection	\$	68,183	\$ 100,173	\$ -	\$ -	\$ -
Plumbing Inspection	\$	21,980	\$ 16,960	\$ -	\$ -	\$ -
Weights/Measures	\$	2,500	\$ 2,500	\$ -	\$ -	\$ -
Electrical Inspection	\$	21,980	\$ 16,960	\$ -	\$ -	\$ -
Emergency Mgt	\$	955	\$ 955	\$ -	\$ -	\$ -
Animal Control	\$	38,098	\$ 38,705	\$ 38,705	\$ 44,000	\$ 45,516
Subtotal: Public Safety	\$	2,284,434	\$ 2,352,494	\$ 2,433,659	\$ 2,834,234	\$ 2,916,874
Education						
Uxbridge Schools	\$	17,727,811	\$ 18,091,181	\$ 18,385,974	\$ 18,919,322	\$ 19,406,144
Good Shepherd	\$	-	\$ -	\$ -	\$ -	\$ -
Student Transportation	\$	1,153,927	\$ 1,153,927	\$ 1,153,927	\$ 1,147,926	\$ 1,231,665
Regional Schools	\$	1,904,491	\$ 2,075,578	\$ 1,944,866	\$ 1,975,853	\$ 2,062,344
Subtotal: Education	\$	20,786,229	\$ 21,320,686	\$ 21,484,767	\$ 22,043,101	\$ 22,700,153
Department of Public Works						
DPW Engineering	\$	12,675	\$ 12,980	\$ -	\$ -	\$ -
DPW Administration	\$	162,625	\$ 163,079	\$ 212,774	\$ 80,298	\$ 93,352
Highway	\$	504,142	\$ 515,142	\$ 646,028	\$ 624,270	\$ 633,606
Snow/ice	\$	255,109	\$ 255,109	\$ 255,109	\$ 255,109	\$ 275,000
Vehicle Maintenance	\$	-	\$ -	\$ -	\$ 270,677	\$ 270,177
Street Lighting	\$	28,000	\$ 28,000	\$ 28,000	\$ 37,800	\$ 37,800
Landfill	\$	24,950	\$ 24,950	\$ -	\$ -	\$ -
Subtotal: DPW	\$	987,501	\$ 999,260	\$ 1,141,911	\$ 1,268,154	\$ 1,309,936
Human Services						
Board of Health	\$	77,537	\$ 78,063	\$ 78,063	\$ 72,321	\$ 74,206
Senior Center	\$	114,711	\$ 116,513	\$ 116,513	\$ 149,884	\$ 161,939
Veteran's Benefits	\$	212,952	\$ 201,880	\$ 201,880	\$ 235,013	\$ 235,025
Subtotal: Human Services	\$	405,200	\$ 396,456	\$ 396,456	\$ 457,218	\$ 471,170
Culture & Recreation						
Library	\$	317,374	\$ 320,511	\$ 325,000	\$ 330,425	\$ 340,177
Recreation	\$	4,788	\$ 4,788	\$ 4,788	\$ 6,350	\$ 6,300
Pout Pond	\$	5,665	\$ 5,665	\$ -	\$ -	\$ -
Parks	\$	128,623	\$ 130,886	\$ -	\$ -	\$ -
Historical Comm	\$	4,371	\$ 4,571	\$ 4,571	\$ 5,370	\$ 5,780
Celebrations	\$	1,671	\$ 1,671	\$ -	\$ -	\$ -
Subtotal: Culture & Recreation	\$	462,492	\$ 468,092	\$ 334,359	\$ 342,145	\$ 352,257
Unclassified						
Existing, Excluded & SRV Debt	\$	4,283,888	\$ 4,351,944	\$ 4,428,408	\$ 4,411,830	\$ 4,389,980
New Municipal Debt	\$	258,923	\$ 77,556	\$ 113,765	\$ 113,765	\$ 94,315
County Retirement	\$	1,087,249	\$ 1,163,657	\$ 1,276,234	\$ 1,405,578	\$ 1,523,248
Health Insurance	\$	4,398,397	\$ 5,051,650	\$ 5,171,307	\$ 5,319,208	\$ 5,191,057
Medicare Expense	\$	286,656	\$ 286,656	\$ 266,684	\$ 290,000	\$ 295,800
Prop & Liability	\$	301,771	\$ 347,037	\$ 298,935	\$ 309,615	\$ 315,000
Workers Comp	\$	225,624	\$ 259,468	\$ 259,468	\$ 243,618	\$ 250,000
Transfers	\$	54,160	\$ 248,271	\$ 28,243	\$ 83,243	\$ 83,243
Town Capital	\$	183,324	\$ 222,381	\$ 431,126	\$ 220,798	\$ 200,000
Medicaid Clerical	\$	30,000	\$ 30,000	\$ 30,000	\$ -	\$ -
Subtotal: Unclassified	\$	11,109,092.00	\$ 12,038,520.00	\$ 12,304,170.00	\$ 12,397,656.00	\$ 12,342,643.00
Budget Subtotal	\$	37,103,797.00	\$ 38,689,279.00	\$ 39,323,318.00	\$ 40,590,645.00	\$ 41,417,025.00
		FY 2013	FY 2014	FY 2015 STM	FY 2016	FY 2017
Municipal Budget		\$5,649,823	\$5,630,010	\$6,079,272	\$6,484,462	\$6,668,544
Uxbridge Schools		18,881,738	19,245,108	19,539,901	20,067,248	20,637,809
Other Costs		12,672,236	13,814,161	13,704,145	14,038,945	14,110,672
Total		\$37,103,797	\$38,689,279	\$39,323,318	\$40,590,645	\$41,417,025
AMBULANCE	(SEPARATE ARTICLE)					555,899



TOWN OF UXBRIDGE
OFFICE OF THE TOWN MANAGER
Town Hall Room 102
21 South Main Street
Uxbridge, MA 01569-1851
508-278-8600 Fax 508-278-8605
dgeneroux@uxbridge-ma.gov

David Genereux
Town Manager

JAN 28 '16 PM 4:58

MEMORANDUM

TO: Board of Selectmen
Finance Committee

Received by
Uxbridge
Town Clerk

FROM: David Genereux, Town Manager *DG*

DATE: January 28, 2016

Exhibit 5 - Capital Improvement
Plan

SUBJECT: FY 2017 Capital Plan

I am pleased to submit the attached Capital Plan and Report pursuant to the Capital Planning Bylaw approved at the Annual Town Meeting on May 9, 2006 and included in Section 8 of the Uxbridge Town Charter. Pursuant to the Charter, the Town Manager is required to submit a capital improvement program to the Board of Selectmen and Finance Committee by January 30th of each year.

The Town Manager's capital plan is based on recommendations from the Capital Planning Committee, which consists of an odd number of Town residents, appointed by the Town Manager. The Town Manager and Town Treasurer are participating, non-voting members of the Capital Planning Committee.

The Capital Planning Committee last conducted a comprehensive review of capital requests and put forward new recommendations in 2014. The Committee has not issued a report in the last two years, as there has been no revenue available to put together a comprehensive fundable plan. I am working on economic development opportunities that may create an accessible revenue stream for capital project funding in the future.

The members of the Capital Committee are: Chairman Ed Maharay, Jim Horwath, Peter Emerick, Marsha Petrillo, Amanda Ayers, and Tracey Ante.

Background:

The Bylaw denotes the establishment of the Capital Planning Committee ("Committee"), plan contents, and submittal timeline to the Town Manager. Although the cost threshold is not included explicitly in the Bylaw, the Bylaw references Chapter 81 of the Acts of 2002 (approved April 4, 2002), which defines in Section 4 a "capital purchase" as any item with a life expectancy of over five years and valued at \$50,000 or more.

Additionally, Article 6, Section 8 of the Town Charter, adopted in May 2002, "Finance and Fiscal Procedures Capital Planning Program" denotes the Capital Improvement Plan submission by the Town Manager to the Board of Selectmen and Finance Committee, "based on material prepared by the Capital Planning Committee."

The Capital Improvement Plan Process:

There are many steps in the Capital Improvement Plan ("CIP") process - from the departments putting forth requests and the Committee evaluating urgency of needs criteria - to establishing equipment replacement schedules, life expectancies for the projects, annual costs - as well as consideration of inflation factors and financing options. A capital improvement program coordinates community planning, financial capacity and physical development and is composed of two parts - a capital budget and a capital plan. Special Outlay or "Rolling Stock" are considered operating capital items - small equipment, furniture, and other permanent property replacements needed to keep services going, and they are usually funded from Capital or permanent property lines in department operational budgets; such as "small cap" referenced by the Capital Planning Committee, and not part of the Capital Plan.

Funding the CIP:

The funding methods most commonly used and allowable through MGL that is not via grant funding are listed below:

Pay as You Go: Pay-as-you-go financing for local governments comes from local earmarking of revenue funds that do not involve financing - such as a capital stabilization fund or a transfer of a portion of free cash or including a capital purchase as part of the operating budget. It can be also be funded by issuing debt, assuming the annual payments can be fit under the tax levy.

Capital Expenditure Exclusion (MGL Ch. 59, Section 21C): A capital expenditure exclusion is not a borrowing, but a temporary increase to the tax rate that allows the item or items to be purchased outright. The Town passed such an exclusion in FY 2011 for the bridge and culvert analysis.

Debt Exclusion (MGL Ch. 59, Section 21C): Defined as action taken by a town through a referendum vote to raise the funds necessary to pay debt service costs for a particular project from the property tax levy, but outside the limits under Proposition 2 1/2. Upon approval of such an exclusion, a town calculates its annual levy limit under Proposition 2 1/2, and adds the excluded debt service. The amount is added to the levy limit for the life of the debt only and may temporarily increase the levy above the levy ceiling. The Town's portion of the new Uxbridge High School project was financed through debt exclusion.

Override (MGL Ch. 59, Section 21C): Defined as a vote by the Town at an election to permanently increase the levy limit. An override vote may increase the levy limit no higher than the levy ceiling. The override question on the election ballot must state a purpose for the override and the dollar amount. The Town's levy would be permanently increased by the amount authorized, so it would be prudent to fund only ongoing projects (such as roads and bridges), as opposed to a defined project (i.e. a building or equipment), utilizing this method. The Town last passed an override in 2004.

Evaluation Criteria:

In evaluating the Committee's recommendations, jurisdictional-wide priorities affecting department needs would be considered. Historically, the Town has used ranking categories - with each particular request being assessed on its own merit and placed in one of the categories according to that assessment that take into consideration of the Committee's criteria, but also criterion such as:

- ◆ Legal mandates - consequences of non compliance/ cost of compliance;
- ◆ Conformity to Town plans and goals; productivity - return on investment;

- ◆ Operating budget impact;
- ◆ Cost effectiveness;
- ◆ Percentage of Town population benefiting;
- ◆ Recreational/cultural/aesthetic value; and
- ◆ Supports economic development.

Attachments:

This document contains the following attachments:

- Exhibit 1 – The FY 2017 capital planning spreadsheet, arranged by department. Please note that the “Past Schedule” column denotes purchases that should have already been funded by now, due to need for expenditure due to current equipment obsolescence or unmet need. FY 2017 capital plan total: \$59,161,020.
- Exhibit 2 – List of capital purchases that have been funded.
- Exhibit 3 - The list of capital projects/purchases segregated by over/under \$50,000; Splits requests by the dollar threshold that separates purchases requiring Capital Committee action from those that require Town Manager action. Per the bylaw, the Capital Committee makes recommendations on expenditures over \$50,000, while the Town Manger has discretion on expenditures under \$50,000.
- Exhibit 4 – Same list of capital projects purchase segregated by infrastructure maintenance/improvement and vehicles/equipment purchase or replacement.
- Exhibit 5 – Amendment to the Town’s Financial Policies, as approved by the BOS on 11/26/13.
- Exhibit 6 - Excerpts from the Town Charter, Bylaws.
- Exhibit 7 - Chapter 81 of the Acts of 2002 – Approval of the Uxbridge Capital Committee.
- Exhibit 8 - Excerpts from MGL Chapter 59, Section 21C – Taxation options.

Funding Mechanism:

The Town has faced many challenges in funding even small portions of the capital plan over the past eight years. Limited municipal capital purchases have been made, mainly through borrowing within the tax levy, or grant funding. There has been no available funding for recurring projects such as road resurfacing, town-wide roof replacement and maintenance, or the rolling stock plan since FY 2005.

Changes to the Capital Plan:

The items requested on the FY 2015 Capital plan totaled \$67,767,012. Items requested on the FY 2016 Capital Plan total \$59,161,020, a decrease of \$8,605,992.

The capital requests as submitted are summarized in the tables below. Bear in mind that these figures contain all funding types, including the enterprise funds.

Capital over \$50,000 vs. capital under \$50,000:

Description	Amount	% of Total
Capital items over \$50,000	\$57,961,520	97.97%
Capital items under \$50,000	\$1,199,500	2.03%
Total	\$59,161,020	

General fund vs. enterprise:

Description	Amount	% of Total
General Fund Capital	\$16,593,020	28.04%
Enterprise Fund Capital	\$42,568,000	71.96%
Total	\$59,161,020	

Infrastructure vs. Equipment:

Description	Amount	% of Total
Infrastructure	\$53,696,020	90.76%
Equipment	\$5,465,000	9.24%
Total	\$59,161,020	

Unfortunately, the Town does not have the ability to fund a plan of this size within the current tax levy. But the presentation of the plan, showing current and overdue capital needs is important, as it clearly demonstrates the needs faced by the community.

MANAGER'S RECOMMENDATION:

I will be issuing final recommendations during the FY 2017 budget process. Preliminary recommendations follow:

- 1.) **Library Heating/HVAC third floor:** Now that the fire escape has been repaired, I would like to take the next step in making the third floor space at the Library open and usable.
Estimated Cost \$20,000
Funding Source: Capital Budget

- 2.) **Police -2 replacement cruisers:** Part of the annual replacement of cruisers per our rolling stock plan
Estimated Costs: \$82,000
Funding Source: Police/Capital Budget

- 3.) **Fire/EMS - Ehydraulic Extrication Spreader:** A new piece of accident extrication equipment with it's own power source, which is more cost effective and easier to use that the old "jaws of life"
Estimated Cost: \$12,000
Funding Source: Capital Budget

- 4.) **DPW - Street Sweeper:** Purchase of a new sweeper will replace two aged units that are costly to maintain and frequently out of service.
Estimated Cost: \$200,000
Funding Source: Stabilization Fund

- 5.) **Water Enterprise -Water Meter Replacement Program:** The Town's unaccounted for water has been rising steadily for many years. The existing water meters have outlived

their useful lives. Installation of new tamper-proof meters will allow for more accurate and timely billing. We are exploring the possibility of mailing monthly bills once the meter installation is complete.

Estimated Cost: \$1,200,000

Funding Source: Retained Earnings

- 6.) **Ambulance Enterprise – Replacement of Ambulance #1:** This unit is a 2010 Ford which has seen increased cost of service. Previously, we have been replacing the chassis and retaining the rear box for re-installation. That is likely no longer an option now that Ford has changed its engine and chassis offerings.

Estimated Cost: \$225,000

Funding Source: Retained Earnings

CONCLUSION:

The items listed on the Capital Plan are significant and reflect the Town's need to dedicate funds to improving and maintaining the Town's infrastructure and equipment. Deferring the timely replacement of older operating equipment increases costs both to the operating budget through increased maintenance and to the capital budget for escalating replacement costs. Underfunding capital improvement invites only greater eventual costs. It remains imperative to find a funding source to fund capital projects within the next few fiscal years.

I would like to thank the Capital Planning Committee, department heads, and others for their efforts in assembling the Capital Plan.

Please feel free to contact me with questions or concerns.

1/28/2016 CAPITAL PLAN - TOWN OF UXBRIDGE FUNDED IMPROVEMENTS EXHIBIT 2

Department	Project	Amount
FUNDED CAPITAL PROJECTS/PURCHASES OVER \$50,000		
FIRE DEPARTMENT	REPLACEMENT ENGINE #2	Grant Funded
FIRE DEPARTMENT	REPLACEMENT TANKER #2	Grant Funded
FIRE	REPLACEMENT TANKER #3	Grant Funded
COA	VAN	TM Funded
AMBULANCE ENT	REPLACEMENT RESCUE #1 (AMBULANCE)	TM Funded
SEWER ENT	SEWERJET CLEANER (REPLACES VACTOR)	TM Funded
PUBLIC WORKS	BRIDGE ANALYSIS	TM Funded
FIRE DEPARTMENT	REPLACEMENT ENGINE #5	TM Funded
FIRE DEPARTMENT	REPLACEMENT ENGINE #4	TM Funded - Debt
FIRE DEPARTMENT	REPLACEMENT OF FIRE HQ	TM Funded - Debt
PUBLIC WORKS	MACK COMBO	TM Funded - Debt
COA	BUILDING DEMO/PARKING LOT CONSTRUCTION	Grant Funded
FIRE DEPARTMENT	BREATHING APPARATUS	TM Funded - Debt
PW SEWER ENTERPRISE	REMOTE SEWER CAMERA	TM Funded
PUBLIC WORKS	FRONT END LOADER	Leased within Budget
PUBLIC WORKS	MARYWOOD STREET CULVERT DESGN	Chapter 90
PW SEWER ENTERPRISE	WWTP FACILITY PLAN	Retained Earnings
LIBRARY	FIRE ESCAPE REPAIRS	GF Budget
LIBRARY	BOILER REPLACEMENT	GF Budget
POLICE DEPARTMENT	POLICE DEPARTMENT COMMUNICATIONS/EM	Stabilization Transfer
POLICE DEPARTMENT	EVIDENCE ROOM	GF Budget
PUBLIC WORKS	1 TON DUMP TRUCK	Stabilization Transfer
PUBLIC WORKS	1 TON DUMP TRUCK	Stabilization Transfer
PW WATER ENTERPRISE	PHASE I - N MAIN STREET WATER MAINS	CIF
PW WATER ENTERPRISE	PHASE I - S MAIN STREET WATER MAINS	CIF

Department	Project	Amount
FUNDED CAPITAL PROJECTS/PURCHASES UNDER \$50,000		
HISTORICAL	REPLACE ROOF OF FARNUM HOUSE	TM Funded
LIBRARY	REPLACE Y/A SHELVING	Insurance
RECREATION	TENNIS COURT RESURFACING	Rec Funded
LIBRARY	REGRADE SOUTH SIDE	DPW
LIBRARY	CORRECT RUNOFF - NORTH SIDE	DPW
PUBLIC WORKS	FUEL MANAGEMENT SYSTEM	Municipal Capital
PW WATER ENTERPRISE	1/2 TON PICK UP 4X4	Retained Earnings
POLICE DEPARTMENT	12 MOTOROLA PORTABLE RADIOS AT \$1,500 EACH	Stabilization Transfer
POLICE DEPARTMENT	INTERVIEW AND ITERROGATION CAMERAS	Municipal Capital
POLICE DEPARTMENT	AFIS - AUTOMATIC FIGERPRINT IDENTIFICATION	Stabilization Transfer
POLICE DEPARTMENT	BAR CODE EVIDENCE STORAGE SYSTEM	Municipal Capital
POLICE DEPARTMENT	EVIIDENCE ROOM ZEBRA THERMAL PRINTER	Municipal Capital
POLICE DEPARTMENT	EVIDENCE ROOM PORTABLE BAR CODE READER	Stabilization Transfer
POLICE DEPARTMENT	13 MOTOROLA PORTABLE RADIOS @ \$1,500 EACH	Stabilization Transfer
POLICE DEPARTMENT	CONVERSION FROM LP TO NATURAL GAS	Municipal Capital
PUBLIC WORKS	1 TON PICK UP 4X4	Stabilization Transfer
PUBLIC WORKS	3/4 TON PICK UP	Stabilization Transfer
PUBLIC WORKS	FRONT END LOADER	Municipal Capital
PUBLIC WORKS	MOBILE VEHICLE LIFTS	Municipal Capital
PW WATER ENTERPRISE	1/2 TON PICK UP 4X4	Retained Earnings
PW WATER ENTERPRISE	PHASE 1 N MAIN STREET WATER MAINS	Borrowing
PW WATER ENTERPRISE	PHASE 1 - S MAIN STREET WATER MAINS	Borrowing
PW SEWER ENTERPRISE	REPLACEMENT FORD RANGER (S1)	Retained Earnings
PW SEWER ENTERPRISE	REPLACEMENT PICK UP (S2)	Retained Earnings

CAPITAL PLAN - TOWN OF UXBRIDGE		EXHIBIT 3
1/28/2016	LIST OF CAPITAL PROJECTS/PURCHASES	
SEGREGATED BY OVER/UNDER \$50,000		
REQUESTED PAST SCHEDULE OR PRIORITY CAPITAL PROJECTS/PURCHASES OVER \$50,000		
LIBRARY	EXPANSION	\$ 2,000,000
PUBLIC WORKS	STREET SWEEPER	\$ 210,000
PUBLIC WORKS	TRACKLESS TRACTOR	\$ 147,500
PUBLIC WORKS	ONE TON DUMP TRUCK	\$ 52,000
PUBLIC WORKS	BACKHOE	\$ 90,000
PUBLIC WORKS	CAB & CHASSIS	\$ 130,000
PUBLIC WORKS	CAB & CHASSIS	\$ 130,000
PUBLIC WORKS	CAB & CHASSIS	\$ 130,000
PUBLIC WORKS	COMBINATION DUMP TRUCK	\$ 200,000
PUBLIC WORKS	COMBINATION DUMP TRUCK	\$ 200,000
PUBLIC WORKS	COMBINATION DUMP TRUCK	\$ 200,000
PUBLIC WORKS	DRAINAGE IMPROVEMENTS	\$ 200,000
PUBLIC WORKS	COMBINATION DUMP TRUCK	\$ 200,000
PUBLIC WORKS	COMBINATION DUMP TRUCK	\$ 200,000
PUBLIC WORKS	GARAGE AIR HANDLING SYSTEM	\$ 50,000
PUBLIC WORKS	SALT SHED	\$ 300,000
PUBLIC WORKS	NPDES PHASE II	\$ 100,000
PUBLIC WORKS	HOLLIS ST. CULVERT DESIGN-CONST.	\$ 235,000
PUBLIC WORKS	MARYWOOD ST. CULVERT CONST.	\$ 179,300
PUBLIC WORKS	EAST HARTFORD AVE CULVERT CONST.	\$ 263,720
PUBLIC WORKS	WEST ST. CULVERT DESIGN-CONST.	\$ 220,000
PUBLIC WORKS	ELM ST. CULVERT DESIGN-CONST.	\$ 300,000
PUBLIC WORKS	BRIDGE/CULVERT INTERIM REPAIRS	\$ 200,000
PUBLIC WORKS	ROAD IMPROVEMENTS	\$ 2,000,000
PUBLIC WORKS	GARAGE ADDITION	\$ 900,000
SCHOOLS	MIDDLE SCHOOL AIR CONDITIONING (3RD FL)	\$ 85,000
SCHOOLS	REPLACE 1 TON DUMP TRUCK	\$ 60,000
SCHOOLS	STORAGE FACILITY - MIDDLE SCHOOL	\$ 60,000
SCHOOLS	STORAGE FACILITY - ELEMENTARY SCHOOL	\$ 60,000
SCHOOLS	EXTERIOR DOOR REPLACEMENT	\$ 50,000
SCHOOLS	UHS SOFTBALL/PRACTICE FIELD	\$ 250,000
SCHOOLS	PNEUMATIC REPLACEMENT	\$ 200,000
SCHOOLS	WINDOW REPLACEMENT	\$ 200,000
SCHOOLS	MIDDLE SCHOOL SEATING	\$ 200,000
SCHOOLS	ELECTRIC VEHICLE REPLACEMENTS	\$ 60,000
SCHOOLS	MIDDLE SCHOOL BOILER REPLACEMENT	\$ 80,000
SCHOOLS	ELEMENTARY SCHOOL BOILER REPLACEMENT	\$ 80,000
SCHOOLS	SCHOOL ROOFS (MCCLOSKEY & WHITIN)	\$ 60,000
SCHOOLS	MCCLOSKEY ASBESTOS ABATEMENT	\$ 650,000
SCHOOLS	MCCLOSKEY CLASSROOM FLOORS	\$ 88,000
PW WATER	BLACKSTONE REPLACEMENT WELL #1	\$ 200,000
PW WATER	PHASE I - HENRY STREET (N. MAIN TO HENRY)	\$ 1,103,000
PW WATER	PHASE I - HENRY STREET (MENDON TO P. HENRY)	\$ 244,000
PW WATER	PHASE I - HIGH STREET EXT TO DOUGLAS ST	\$ 2,273,000
PW WATER	PHASE II - HARTFORD AVE EAST (OAK TO UPTON RD)	\$ 582,000
PW SEWER	REPLACE WEST RIVER PUMP STATION	\$ 200,000
PW SEWER	WWTP FACILITIES PLAN/CWMP	\$ 337,000
PW SEWER	WWTP UPGRADES (EST)	\$ 7,800,000
AMBULANCE		\$ 65,000
ENTERPRISE	REPLACE CARDIAC MONITORS	\$ 65,000
	SUBTOTAL	\$ 23,914,520
REQUESTED FISCAL YEAR 2017 CAPITAL PROJECTS/PURCHASES OVER \$50,000		
TOWN MANAGER	TOWN HALL IMPROVEMENTS	\$ 500,000
COUNCIL ON AGING	SENIOR CENTER ADDITION W/GARAGE	\$ 250,000
POLICE DEPARTMENT	REPLACEMENT CRUISERS	\$ 82,000
FIRE DEPARTMENT	SOUTH STATION UNDERGROUND TANK REMOVAL & HVAC WORK	\$ 60,000
PUBLIC WORKS	ROAD IMPROVEMENTS	\$ 500,000
SCHOOLS	SCHOOL ROOFS (MCCLOSKEY & WHITIN)	\$ 950,000
SCHOOLS	TAFT & WHITIN CLASSROOM FLOORS	\$ 90,000
PW WATER		\$ 1,200,000
ENTERPRISE	METER REPLACEMENT PROGRAM	\$ 1,200,000
PW WATER		\$ 1,600,000
ENTERPRISE	PHASE I - S MAIN STREET WATER MAINS	\$ 1,600,000
PW WATER		\$ 300,000
ENTERPRISE	PHASE II - HECLA (OLD ELMDALE TO BROWN TER)	\$ 300,000
PW WATER		\$ 228,000
ENTERPRISE	PHASE II - ELMDALE (BROWN TERR TO BAGON)	\$ 228,000
PW WATER		\$ 800,000
ENTERPRISE	PHASE II HARTFORD AVE EAST (N MAIN TO WHITIN)	\$ 800,000
PW WATER		\$ 319,000
ENTERPRISE	PHASE II CAPRON (MENDON TO END)	\$ 319,000
PW SEWER		\$ 50,000
ENTERPRISE	SYSTEM HYDRAULIC MODEL	\$ 50,000
PW SEWER		\$ 230,000
ENTERPRISE	INFLOW/INFILTRATION STUDY	\$ 230,000
PW SEWER		\$ 7,600,000
ENTERPRISE	WWTP UPGRADES (EST)	\$ 7,600,000
	SUBTOTAL	\$ 14,549,000

1/28/2016	CAPITAL PLAN - TOWN OF UXBRIDGE LIST OF CAPITAL PROJECTS/PURCHASES SEGREGATED BY OVER/UNDER \$50,000	EXHIBIT 3
REQUESTED FISCAL YEAR 2018 CAPITAL PROJECTS/PURCHASES OVER \$50,000		
FIRE DEPARTMENT	REPLACEMENT FORESTRY TRUCK #1 & #2	\$ 140,000
PUBLIC WORKS	ROAD IMPROVEMENTS	\$ 500,000
PW WATER ENTERPRISE	PHASE II HARTFORD AVE WEST (RIVULET TO LEXINGTON)	\$ 358,000
PW WATER ENTERPRISE	PHASE II - GLORIA STREET	\$ 116,000
PW WATER ENTERPRISE	PHASE II - SUSAN PARKWAY	\$ 195,000
PW WATER ENTERPRISE	PHASE II - UPTON ROAD	\$ 212,000
PW SEWER ENTERPRISE	WWTP UPGRADES (EST)	\$ 7,600,000
AMBULANCE ENTERPRISE	REPLACEMENT AMBULANCE #1	\$ 225,000
	SUBTOTAL	\$ 9,245,000
REQUESTED FISCAL YEAR 2019 CAPITAL PROJECTS/PURCHASES OVER \$50,000		
POLICE DEPARTMENT	REPLACEMENT CRUISERS	\$ 82,000
POLICE DEPARTMENT	MOBILE DATA TERMINALS FOR ALL CRUISERS	\$ 65,000
POLICE DEPARTMENT	RESURFACE POLICE STATION PARKING LOT	\$ 60,000
FIRE DEPARTMENT	REPLACEMENT THERMAL IMAGING CAMERAS	\$ 25,000
PUBLIC WORKS	ROAD IMPROVEMENTS	\$ 500,000
PW WATER ENTERPRISE	PHASE II - HENRY STREET (PATRICK HENRY TO END)	\$ 293,000
PW WATER ENTERPRISE	PHASE II - OAK STREET (MENDON TO HERITAGE)	\$ 472,000
PW WATER ENTERPRISE	PHASE II - DEPOT STREET	\$ 229,000
PW WATER ENTERPRISE	PHASE II - BLACKSTONE STREET	\$ 472,000
PW SEWER ENTERPRISE	WWTP UPGRADES (EST)	\$ 7,500,000
	SUBTOTAL	\$ 9,698,000
REQUESTED FISCAL YEAR 2020 CAPITAL PROJECTS/PURCHASES OVER \$50,000		
POLICE DEPARTMENT	UPGRADE DATA STORAGE & COMPUTERS	\$ 55,000
FIRE DEPARTMENT	REPLACEMENT ENGINE 3	\$ 500,000
	SUBTOTAL	\$ 555,000
	TOTAL CAPITAL PROJECTS/PURCHASES OVER \$50,000	\$ 57,981,620

1/28/2016	CAPITAL PLAN - TOWN OF UXBRIDGE LIST OF CAPITAL PROJECTS/PURCHASES SEGREGATED BY OVER/UNDER \$50,000	EXHIBIT 3
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LIST OF CAPITAL PROJECTS/PURCHASES UNDER \$50,000		
Department	Project	Amount
REQUESTED PAST SCHEDULE OR PRIORITY CAPITAL PROJECTS/PURCHASES UNDER \$50,000		
LIBRARY	COMPUTER UPGRADES	\$ 9,000
LIBRARY	HEAT/AIR CONDITIONING - THIRD FLOOR	\$ 20,000
LIBRARY	INTERIOR RE-PAINTING	\$ 35,000
POLICE DEPARTMENT	HIGH DENSITY STORAGE SYTEM	\$ 25,000
POLICE DEPARTMENT	FUMING HOOD/FINGERPRINT DUCT STATION	\$ 12,000
PUBLIC WORKS	MOWER HIGH CAPACITY	\$ 30,000
PUBLIC WORKS	ATTACHMENTS (PLOWS ETC)	\$ 42,000
PUBLIC WORKS	COMPRESSER	\$ 18,000
PUBLIC WORKS	LANDFILL MOWER	\$ 40,000
PUBLIC WORKS	SANDER S.S. HIGHLAND	\$ 30,000
PUBLIC WORKS	SANDER S.S. TROWEL	\$ 15,000
PUBLIC WORKS	SIGN REPLACEMENT PROGRAM	\$ 28,000
PUBLIC WORKS	EMERGENCY GENERATOR GARAGE (2)	\$ 45,000
SCHOOLS	EMERGENCY GENERATORS	\$ 45,000
SCHOOLS	MIDDLE SCHOOL WALKWAYS	\$ 25,000
SCHOOLS	PARKING LOT SEALCOAT	\$ 20,000
SCHOOLS	TAFT MAIN ENTRANCE	\$ 34,000
SCHOOLS	WHITIN MAIN ENTRANCE	\$ 34,000
SCHOOLS	MIDDLE SCHOOL PARKING FACILITIES	\$ 40,000
SCHOOLS	TAFT SCHOOL CAFETERIA ENTRANCE	\$ 25,000
RECREATION	SCHOOL DUGOUTS	\$ 5,000
RECREATION	LOAM SLICING	\$ 5,000
RECREATION	MIDDLE SCOREBOARD ELECTRIFICATION	\$ 2,000
RECREATION	PARKING LOT EXPANSION SUTTON STREET	\$ 10,000
RECREATION	PLAN DESIGN/SUTTON FIELD EXPANSION	\$ 10,000
RECREATION	SOFTBALL FIELDS	\$ 20,000
RECREATION	MIDDLE SCHOOL FIELD REHAB	\$ 20,000
RECREATION	WHITEN FIELD LIGHTING	\$ 8,000
PW WATER	GENERATORS PORTABLE (2)	\$ 8,000
PW WATER	BERNAT & BLACKSTONE WELLHOUSE ROOF REPLACEMENT	\$ 40,000
	SUBTOTAL	\$ 698,000
REQUESTED FISCAL YEAR 2017 CAPITAL PROJECTS/PURCHASES UNDER \$50,000		
LIBRARY	COMPUTER UPGRADES	\$ 3,500
POLICE DEPARTMENT	KEY CODE ACCESS FOR UXBRIDGE POLICE STATION	\$ 35,000
FIRE DEPARTMENT	EHYDRAULIC EXTRICATION SPREADER	\$ 12,000
PUBLIC WORKS	ATTACHMENTS (PLOWS ETC)	\$ 10,000
PUBLIC WORKS	NPDES PHASE II	\$ 25,000
PUBLIC WORKS	SIGN REPLACEMENT PROGRAM	\$ 7,000
PW WATER	EASEMENT LAND CLEARING	\$ 10,000
ENTERPRISE	LEAK DETECTION	\$ 10,000
	SUBTOTAL	\$ 112,500
REQUESTED FISCAL YEAR 2018 CAPITAL PROJECTS/PURCHASES UNDER \$50,000		
POLICE DEPARTMENT	REPLACEMENT CRUISERS	\$ 41,000
POLICE DEPARTMENT	SYSCO PHONE SYSTEM	\$ 40,000
POLICE DEPARTMENT	TOTAL STATION FOR CRIME SCENE MAPPING	\$ 14,000
POLICE DEPARTMENT	VIDEO SURVEILLANCE FOR STATION SECURITY	\$ 25,000
POLICE DEPARTMENT	POLE CAMERA INVESTIGATIVE SECURITY SYSTEM	\$ 8,000
PUBLIC WORKS	ATTACHMENTS (PLOWS ETC)	\$ 8,000
PUBLIC WORKS	NPDES PHASE II	\$ 25,000
PUBLIC WORKS	SIGN REPLACEMENT PROGRAM	\$ 5,000
	SUBTOTAL	\$ 184,000
REQUESTED FISCAL YEAR 2019 CAPITAL PROJECTS/PURCHASES UNDER \$50,000		
POLICE DEPARTMENT	REPLACED 26 DEPARTMENT ISSUED HANDGUNS	\$ 20,000
POLICE DEPARTMENT	VIDEO CAMERAS FOR PATROL CRUISERS	\$ 20,000
PUBLIC WORKS	ATTACHMENTS (PLOWS ETC)	\$ 8,000
PUBLIC WORKS	NPDES PHASE II	\$ 25,000
	SUBTOTAL	\$ 71,000
REQUESTED FISCAL YEAR 2020 CAPITAL PROJECTS/PURCHASES UNDER \$50,000		
POLICE DEPARTMENT	REPLACEMENT CRUISERS	\$ 41,000
POLICE DEPARTMENT	REPLACEMENT MOTORCYCLE	\$ 22,000
POLICE DEPARTMENT	REPLACE PD FLOORING	\$ 46,000
FIRE DEPARTMENT	REPLACEMENT MAINTENANCE PICK UP	\$ 45,000
	SUBTOTAL	\$ 154,000
	TOTAL CAPITAL PROJECTS/PURCHASES UNDER \$50,000	\$ 1,199,500
	GRAND TOTAL - ALL PROJECTS/PURCHASES	\$ 69,161,020

FY 2017 CAPITAL PLAN - TOWN OF UXBRIDGE							
INFRASTRUCTURE MAINTENANCE/IMPROVEMENT							
1/28/2016							
Exhibit 4							
DEPARTMENT	PROJECT/PROGRAM	FUNDING SOURCE	PAST SCHEDULE	REQUESTED FY2017	REQUESTED FY 2018	REQUESTED FY2019	REQUESTED FY2020
TOWN MANAGER	TOWN HALL IMPROVEMENTS	Debt Exclusion		\$ 500,000			
LIBRARY	HEAT/AIR CONDITIONING - THIRD FLOOR	TBD	\$ 20,000				
LIBRARY	INTERIOR REPAINTING	TBD	\$ 35,000				
LIBRARY	LIBRARY EXPANSION	TBD	\$ 2,000,000				
COUNCIL ON AGING	SENIOR CENTER ADDITION W/GARAGE	CDBG Grant		\$ 260,000			
POLICE DEPARTMENT	RESURFACE POLICE STATION PARKING LOT	TBD				\$ 60,000	
FIRE DEPARTMENT	SOUTH STATION UNDERGROUND TANK REMOVAL & HVAC WORK	TBD			\$ 50,000		
PUBLIC WORKS	DRAINAGE IMPROVEMENTS	TBD	\$ 200,000				
PUBLIC WORKS	SALT SHED	TBD	\$ 300,000				
PUBLIC WORKS	NPDES PHASE II	TBD	\$ 100,000	\$ 25,000	\$ 25,000	\$ 25,000	
PUBLIC WORKS	HOLLIS ST. CULVERT DESIGN-CONST.	CH90 - TOWN	\$ 235,000				
PUBLIC WORKS	MARYWOOD ST. CULVERT CONST.	CH90 - TOWN	\$ 179,300				
PUBLIC WORKS	EAST HARTFORD AVE CULVERT DESIGN-CONST.	CH90 - TOWN	\$ 263,720				
PUBLIC WORKS	WEST ST. CULVERT DESIGN-CONST.	CH90 - TOWN	\$ 220,000				
PUBLIC WORKS	ELM ST. CULVERT DESIGN-CONST.	CH90 - TOWN	\$ 390,000				
PUBLIC WORKS	BRIDGE/CULVERT INTERIM REPAIRS	CH90 - TOWN	\$ 200,000				
PUBLIC WORKS	SIGN REPLACEMENT PROGRAM	TBD	\$ 28,000	\$ 7,000	\$ 6,000		
PUBLIC WORKS	ROAD IMPROVEMENTS	TBD	\$ 2,000,000	\$ 500,000	\$ 500,000	\$ 500,000	
PUBLIC WORKS	GARAGE ADDITION	TBD	\$ 900,000				
SCHOOLS	MIDDLE SCHOOL AIR CONDITIONING (3RD F)	TBD	\$ 85,000				
SCHOOLS	SCHOOL ROOFS (MCCLOSKEY & WHITIN)	DEBT EXCLUSION - MSBA	\$ 60,000	\$ 950,000			
SCHOOLS	MCCLOSKEY ASBESTOS ABATEMENT	DEBT EXCLUSION	\$ 650,000				
SCHOOLS	MCCLOSKEY CLASSROOM FLOORS	TBD	\$ 88,000				
SCHOOLS	TAFT & WHITIN CLASSROOM FLOORS	TBD		\$ 90,000			
SCHOOLS	STORAGE FACILITY - MIDDLE SCHOOL	TBD	\$ 60,000				
SCHOOLS	STORAGE FACILITY - ELEMENTARY SCHOOL	TBD	\$ 60,000				
SCHOOLS	EXTERIOR DOOR REPLACEMENT	TBD	\$ 50,000				
SCHOOLS	EMERGENCY GENERATORS	TBD	\$ 45,000				
SCHOOLS	MIDDLE SCHOOL WALKWAYS	TBD	\$ 25,000				
SCHOOLS	PARKING LOT SEALCOAT	TBD	\$ 20,000				
SCHOOLS	TAFT MAIN ENTRANCE	TBD	\$ 34,000				
SCHOOLS	WHITIN MAIN ENTRANCE	TBD	\$ 34,000				
SCHOOLS	UHS SOFTBALL/PRACTICE FIELD	TBD	\$ 250,000				
SCHOOLS	PNEUMATIC REPLACEMENT	TBD	\$ 200,000				
SCHOOLS	MIDDLE SCHOOL PARKING FACILITIES	TBD	\$ 40,000				
SCHOOLS	TAFT SCHOOL CAFETERIA ENTRANCE	TBD	\$ 25,000				
SCHOOLS	WINDOW REPLACEMENT	TBD	\$ 200,000				
SCHOOLS	MIDDLE SCHOOL SEATING	TBD	\$ 200,000				
SCHOOLS	MIDDLE SCHOOL BOILER REPLACEMENT	TBD	\$ 80,000				
SCHOOLS	ELEMENTARY SCHOOL BOILER REPLACEMENT	TBD	\$ 80,000				

RECREATION	WHITIN FIELD LIGHTING	TBD	\$ 8,000				
RECREATION	SCHOOL DUGOUTS	TBD	\$ 5,000				
RECREATION	LOAM SLICING	TBD	\$ 5,000				
RECREATION COMMITTEE	MIDDLE SCOREBOARD ELECTRIFICATION	TBD	\$ 2,000				
RECREATION	PARKING LOT EXPANSION SUTTON STREET	TBD	\$ 10,000				
RECREATION	PLAN/DESIGN SUTTON FIELD EXPANSION	TBD	\$ 10,000				
RECREATION	SOFTBALL FIELDS	TBD	\$ 20,000				
RECREATION	MIDDLE SCHOOL FIELD REHAB	TBD	\$ 20,000				
PW WATER ENTERPRISE	BLACKSTONE REPLACEMENT WELL #1	CIF	\$ 200,000.00				
PW WATER ENTERPRISE	PHASE I - S MAIN STREET WATER MAINS	SRF/TOWN		\$ 1,500,000			
PW WATER ENTERPRISE	PHASE I - HENRY STREET (N. MAIN TO HENRY)	TBD	\$ 1,103,000				
PW WATER ENTERPRISE	PHASE I - HENRY STREET (MENDON TO P. HENRY)	TBD	\$ 244,000				
PW WATER ENTERPRISE	PHASE I - HIGH STREET EXT TO DOUGLAS ST	PRIVATE/TOWN	\$ 2,273,000				
PW WATER ENTERPRISE	PHASE II - HECLA (OLD ELMDALE TO BROWN TER)	PREV. APPROP		\$ 300,000			
PW WATER ENTERPRISE	PHASE II - ELMDALE (BROWN TERR TO BACON)	TBD		\$ 228,000			
PW WATER ENTERPRISE	PHASE II HARTFORD AVE EAST (N MAIN TO WHITIN)	TBD		\$ 800,000			
PW WATER ENTERPRISE	PHASE II CAPRON (MENDON TO END)	TBD		\$ 319,000			
PW WATER ENTERPRISE	PHASE II HARTFORD AVE WEST (RIVULET TO LEXINGTON)	TBD			\$ 958,000		
PW WATER ENTERPRISE	PHASE II - GLORIA STREET	TBD			\$ 115,000		
PW WATER ENTERPRISE	PHASE II - SUSAN PARKWAY	TBD			\$ 195,000		
PW WATER ENTERPRISE	PHASE II - UPTON ROAD	TBD			\$ 212,000		
PW WATER ENTERPRISE	PHASE II - HARTFORD AVE EAST (OAK TO UPTON RD)	TBD	\$ 582,000				
PW WATER ENTERPRISE	PHASE II - HENRY STREET (PATRICK HENRY TO END)	TBD				\$ 293,000	
PW WATER ENTERPRISE	PHASE II - OAK STREET (MENDON TO HERITAGE)	TBD				\$ 472,000	
PW WATER ENTERPRISE	PHASE II - DEPOT STREET	TBD				\$ 229,000	
PW WATER ENTERPRISE	PHASE II - BLACKSTONE STREET	TBD				\$ 472,000	
PW WATER ENTERPRISE	BERNAT AND BLACKSTONE WELLHOUSE ROOF REPLACEMENT	R.E.	\$ 40,000				
PW SEWER ENTERPRISE	REPLACE WEST RIVER PUMP STATION	R.E.	\$ 200,000				
PW SEWER ENTERPRISE	WWTP FACILITIES PLAN/CWMP	R.E.	\$ 937,000	\$ -			
PW SEWER ENTERPRISE	WWTP UPGRADES (EST)		\$ 7,800,000	\$ 7,600,000	\$ 7,500,000	\$ 7,600,000	
Totals			\$ 22,216,020	\$ 12,968,000	\$ 8,960,000	\$ 9,651,000	\$ 53,696,020

FY 2015 CAPITAL PLAN - TOWN OF
 UXBRIDGE
 VEHICLES/EQUIPMENT PURCHASE OR
 REPLACEMENT

DEPARTMENT	PROJECT/PROGRAM	FUNDING SOURCE	PAST SCHEDULE	REQUESTED FY2017	REQUESTED FY2010	REQUESTED FY 2019	REQUESTED FY2020
LIBRARY	COMPUTER UPGRADES	TBD	\$ 9,000	\$ 3,500			
POLICE DEPARTMENT	REPLACEMENT CRUISERS	TBD	\$ -	\$ 82,000	\$ 41,000	\$ 82,000	\$ 41,000
POLICE DEPARTMENT	HIGH DENSITY STORAGE SYSTEM	TBD	\$ 25,000				
POLICE DEPARTMENT	FUMING HOOD/FINGERPRINT DUCT STATION	TBD	\$ 12,000				
POLICE DEPARTMENT	KEY CODE ACCESS FOR UXBRIDGE POLICE STATION	TBD		\$ 35,000			
POLICE DEPARTMENT	SYSCO PHONE SYSTEM	TBD			\$ 40,000		
POLICE DEPARTMENT	TOTAL STATION FOR CRIME SCENE MAPPING	TBD			\$ 14,000		
POLICE DEPARTMENT	VIDEO SURVEILLANCE FOR STATION SECURITY	TBD			\$ 25,000		
POLICE DEPARTMENT	POLE CAMERA INVESTIGATIVE SECURITY SYSTEM	TBD			\$ 8,000		
POLICE DEPARTMENT	REPLACE 26 DEPARTMENT ISSUED HANDGUNS	TBD				\$ 20,000	
POLICE DEPARTMENT	MOBILE DATA TERMINALS FOR ALL CRUISERS	TBD				\$ 65,000	
POLICE DEPARTMENT	VIDEO CAMERAS FOR PATROL CRUISERS	TBD				\$ 20,000	
POLICE DEPARTMENT	UPGRADE DATA STORAGE & COMPUTERS	TBD					\$ 55,000
POLICE DEPARTMENT	REPLACEMENT MOTORCYCLE	TBD					\$ 22,000
POLICE DEPARTMENT	REPLACE PD FLOORING	TBD					\$ 46,000
FIRE DEPARTMENT	HYDRAULIC EXTRICATION SPREADER	TBD		\$ 12,000			
FIRE DEPARTMENT	REPLACEMENT FORESTRY TRUCK #1 & #2	TBD			\$ 140,000		
FIRE DEPARTMENT	REPLACEMENT ENGINE 3	TBD					\$ 500,000
FIRE DEPARTMENT	REPLACEMENT MAINTENANCE PICK UP	TBD					\$ 45,000
FIRE DEPARTMENT	REPLACEMENT THERMAL IMAGING CAMERAS	TBD				\$ 25,000	
PUBLIC WORKS	STREET SWEEPER	TBD	\$ 210,000				
PUBLIC WORKS	MOWER HIGH CAPACITY	TBD	\$ 30,000				
PUBLIC WORKS	TRACKLESS TRACTOR	TBD	\$ 147,500				
PUBLIC WORKS	1 TON DUMP TRUCK	TBD	\$ 52,000				
PUBLIC WORKS	ATTACHMENTS (PLOWS ETC)	TBD	\$ 42,000	\$ 10,000	\$ 6,000	\$ 6,000	
PUBLIC WORKS	BACKHOE	TBD	\$ 90,000				
PUBLIC WORKS	CAB & CHASSIS	TBD	\$ 130,000				
PUBLIC WORKS	CAB & CHASSIS	TBD	\$ 130,000				
PUBLIC WORKS	CAB & CHASSIS	TBD	\$ 130,000				
PUBLIC WORKS	COMBINATION DUMP TRUCK	TBD	\$ 200,000				
PUBLIC WORKS	COMBINATION DUMP TRUCK	TBD	\$ 200,000				
PUBLIC WORKS	COMBINATION DUMP TRUCK	TBD	\$ 200,000				
PUBLIC WORKS	COMPRESSOR	TBD	\$ 18,000				
PUBLIC WORKS	COMBINATION DUMP TRUCK	TBD	\$ 200,000				
PUBLIC WORKS	COMBINATION DUMP TRUCK	TBD	\$ 200,000				
PUBLIC WORKS	GARAGE AIR HANDLING SYSTEM	TBD	\$ 50,000				
PUBLIC WORKS	LANDFILL MOWER	TBD	\$ 40,000				
PUBLIC WORKS	SANDER S.S. HIGHLAND	TBD	\$ 30,000				
PUBLIC WORKS	SANDER S.S. TROWEL	TBD	\$ 15,000				
PUBLIC WORKS	EMERGENCY GENERATOR GARAGE (2)	TBD	\$ 45,000				
SCHOOLS	REPLACE 1 TON DUMP TRUCK	TBD	\$ 80,000				

SCHOOLS	ELECTRIC VEHICLE REPLACEMENTS	TBD	\$ 60,000					
PW WATER ENTERPRISE	GENERATORS-PORTABLE (2)	R.E.	\$ 6,000					
PW WATER ENTERPRISE	METER REPLACEMENT PROGRAM			\$ 1,200,000				
PW WATER ENTERPRISE	EASEMENT LAND CLEARING			\$ 10,000				
PW WATER ENTERPRISE	LEAK DETECTION			\$ 10,000				
PW SEWER ENTERPRISE	SYSTEM HYDRAULIC MODEL			\$ 60,000				
PW SEWER ENTERPRISE	INFLOW/INFILTRATION STUDY			\$ 230,000				
AMBULANCE ENTERPRISE	REPLACE CARDIAC MONITORS	R.E.	\$ 65,000					
AMBULANCE ENTERPRISE	REPLACEMENT AMBULANCE #1	R.E.		\$ 225,000				
			\$ 2,396,600	\$ 1,867,500	\$ 274,000	\$ 218,000	\$ 709,000	\$ 5,465,000
Totals			\$ 24,612,620	\$ 14,836,500	\$ 9,234,000	\$ 9,769,000	\$ 709,000	\$ 59,161,020

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POLICY OF THE BOARD OF SELECTMEN

Financial Management Policy and Objectives

PURPOSE

It is the policy of the Town of Uxbridge that financial management is conducted with the objectives of safeguarding municipal funds, protecting the Town's assets and funding municipal services in an efficient, effective and consistent manner that aligns with public policy goals as set forth by the Board of Selectmen.

In adherence to this policy, the Town shall pursue the following objectives:

- To provide effective financial management within the Town that conforms with generally accepted accounting principles (GAAP) and Massachusetts General Laws (MGL);
- To provide public confidence in municipal financial management;
- To protect and enhance the Town's credit rating and prevent defaults on municipal debt;
- To provide essential public safety, municipal and education services at the most efficient cost;
- To provide safeguards to ensure the quality and integrity of municipal financial systems;
- To hire and retain qualified professional financial managers;
- To minimize the Town's financial risk due to unforeseen emergencies;
- To protect and maintain the Town's capital assets.

The goal of this financial policy is to control expenditures and build reserves. This policy includes guidelines which are intended for use by the Town Manager/ Board of Selectmen in preparing budgets, by the Finance Committee in reviewing and recommending budgets, and by Town Meeting in evaluating and approving budgets.

The financial policy is intended to be used, and therefore it must be flexible enough to accommodate changing social and economic conditions. It is appropriate for the Town Manager/Board of Selectmen to review these guidelines and, in consultation with the Finance Committee and the School Committee, make adjustments as required.

In order to obtain the above objectives, the Board of Selectmen adopts the following policies:

A. ACCOUNTING AND AUDITING POLICIES

1. The Town will utilize accounting practices that conform to GAAP, as set forth by the Government Accounting Standards Board (GASB) and MGL.
2. An annual audit will be performed by an independent public accounting firm in a timely basis.
3. The Town will maintain strong financial controls to ensure compliance with town meeting actions, Town Charter, Town bylaws and state regulations.
4. The Town will strive to produce quality financial statements, capital plans, and annual budget documents, consistent with the Town Charter.
5. The Town will produce timely payroll and accounts payable warrants ensuring that vendors and employees are paid on a regular basis.

B. ANNUAL BUDGET

1. The annual budget should be prepared such that all current operating expenditures will be paid for with current operating revenue. Operating expenses should be supported solely by ongoing recurring revenue sources, including taxes, state aid, local receipts, inter-fund transfers, and fees. The annual budget should not be funded with non-recurring revenue sources, such as stabilization. All accounts in the annual budget should be adequately funded to minimize the use of non-recurring revenue sources once the annual budget has been funded, and to prevent the deferral of expenses, particularly capital costs, to future years.
2. The annual operating budget shall include an appropriation to an operating Reserve Fund pursuant to MGL Chapter 40, Section 6. This account shall be used to fund any extraordinary or unforeseen expenses that occur during the fiscal year. The Town Manager shall review such requests, and if approved, forward them to the Finance Committee. Funds will be transferred from the Reserve Fund to individual departments only upon the voted recommendation of the Finance Committee.
3. The annual budget process shall clearly define management's priorities during the budget cycle after consultation with the Board of Selectmen and the School Committee and shall identify all enhancements and reductions made to each department in order to produce a balanced budget. Staffing plans for all departments shall be included with budget materials.
4. Operational overrides may be considered if the costs of municipal and/or educational services outstrip recurring revenues. All other available options, excluding the use of