



**TOWN OF UXBRIDGE**  
**TOWN MANAGER**  
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**Jill R. Myers**  
Town Manager

**MEMORANDUM**

DATE: May 4, 2006

TO: Honorable Chairman and Members of the Finance Committee

FROM: Jill R. Myers, Town Manager

SUBJECT: FY 2007 Operating Budget – Final Version Dated May 3, 2006; Replacing Budget Submission of March 9, 2006

I respectfully present you with a summary and updated, final version of the recommended FY2007 Town Operating Budget, dated May 3, 2006, for consideration at the Spring Annual Town Meeting (“SATM”) under Article 7, Town Budget. Attached you will find three spreadsheets: FY2007 Revenue Projections, FY2007 Enterprise Fund Budgets (voted at the SATM as separate articles 9 through 11), and the FY2007 Operating Budget. The final version of the budget was posted, including the website, and made available to the press for publication.

Please note that the May 3, 2006 Budget (“final version”) updates the proposed draft Budget of March 9, 2006 (“original version”) as submitted in accordance with Massachusetts General Laws and the Uxbridge Town Charter, Article 6, Subsection 6D. Due to my brief tenure with the Town, commencing February 21, 2006, the original version was a compilation of Department requests. I then met with various Departments to receive their input to refine and prioritize funding needs - as well as appointed a new Finance Director (March 24) – and provided a budget recommendation to the Finance Committee by April 4, 2006 to use for budget hearings and deliberations. Throughout the Finance Committee hearings, concluding on April 29, 2006, we considered suggestions and as such present the final budget version (attached) which received a favorable recommendation by the Finance Committee.

The adjustments made involve unavoidable cutbacks in some line items while other line items were increased to sustain a maintenance effort of essential needs and fixed costs. Thus, some recommendations continue the tradition since FY2002, when State Aid was severely reduced, of absorbing necessary reductions in a manner to maintain essential services, effectuating the least impact to our citizenry, and the deferral of capital outlay.

**FY 2007 OPERATING (OMNIBUS) BUDGET OVERVIEW:**

The FY2007 operating budget as recommended currently totals \$32,684,087, which is an increase of 5.81% over FY2006. The estimated revenues are \$32,684,087.38, which is a total increase of 5.36% over FY2006. Notwithstanding departmental efforts to minimize operational

requests, projected increases in revenues are very aggressive in order to sustain a level service budget.

The final version of the FY2007 budget contains spending increases of \$1,795,041. The original budget contained an overall spending request increase of \$2,989,271. That amount was reduced by \$1,194,230.

In comparing the FY2006 final budget to the original FY2007 request, we identified five areas that showed the largest potential impact/increase:

- I. Regional Vocational School Assessment: Budgeted at \$1,320,801 in FY2006, has a request of \$1,482,847 for FY2007: an increase of \$162,046 or 12.27%. There are 13 communities which participate in the system of which Uxbridge is the largest contributor. The assessment can only be reduced if a majority of the participating communities reject the budget.
- II. School Bus Transportation: Budgeted at \$967,020 in FY2006, has a request of \$1,257,126 for FY2007 - an increase of \$290,106 or 30%. The recommendation, as presented by the Town Manager and adopted by the Finance Committee, allows for an increase of \$193,404 or 20%. This is a contract that is currently out to bid by the School Department, with the opening date set for May 15, 2006.
- III. Health Insurance Benefits: Budgeted at \$2,655,000 in FY2006, is budgeted for \$3,285,625 for FY2007: an increase of \$630,625 or 23.75%. This expense item reflects the current number of both school and town employees currently enrolled as well as anticipated future enrollees. The premium increase continues a trend toward higher health care costs that is symptomatic for all employers and we are seeking ways to control such costs. School employees/retirees account for approximately 75% of the budget, town employees/retirees make up the remaining 25%. The Town contributes 80% of the premium costs for both active employees and retirees.
- IV. School Department: FY2006 final budget was \$15,922,607. The FY2007 budget, as originally requested by the School Committee was \$17,864,600 - an increase of \$1,941,993 or 12.41%. The recommendation adopted by the Finance Committee, as presented by the Town Manager, reduced the appropriation request to \$17,114,837 - an increase of \$1,222,230 or 7.69%. The School Committee voted to accept the Town Manager's recommendation.
- V. Worcester Regional Retirement: This is the Town and non-teacher school employees' retirement system. FY2006 budget was \$700,821 with an FY 2007 assessment of \$832,379: an increase of \$131,558 or 18.77%.

#### **OTHER FY2007 BUDGET EXPENDITURES :**

The following denotes funding requests recommended in the final version compared to the original Department requests:

- Selectmen - Addition of part-time clerk: \$11,891 increase
- Town Accountant - Additional part-time hours: \$5,000 increase
- MIS/Computer Director - \$50,000 requested: NOT FUNDED

- Town Clerk - Addition of part-time clerk: \$11,891 increase
- Police - Requested two police officers, one approved: \$32,012 increase
- Police - Three cruisers requested, one approved: \$25,000 increase
- Bus Transportation - Contract pending; \$1,257,126 requested, \$1,160,424 approved: \$193,404 increase
- School - \$17,864,000 requested, \$17,114,600 approved: \$1,277,930 increase
- Regional School Assessment - \$1,381,272 requested: \$162,046 increase
- DPW Special Outlay - Two mowers: \$18,000 increase
- Board of Health – Additional hours for a Full-time health agent: \$16,000 increase
- Council on Aging - Additional p/t hours & outreach: \$14,600 increase
- Library - Addition of two Pages, one approved: \$3,524 increase
- Recreation; Miscellaneous projects - \$98,000 requested, \$15,000 approved (repair to tennis courts, fencing at Taft School): \$9,800 increase
- Debt - \$2,447,310 requested, pay down of debt occurring: reduction of \$527,690.
- County Retirement - \$832,379: \$131,558 increase
- Health Insurance - \$3,285,625: \$630,625 increase
- New Ambulance (from Ambulance Enterprise Retained Earnings) - \$110,000
- Firefighter/EMS Union contract funding - \$44,059 increase
- Non-union compensation adjustments, based on compensation study - \$64,327 increase

### **FY 2007 BUDGET: REVENUE**

The revenue projection is very aggressive, presuming we receive the State Aid figures as proposed in the Governor's Preliminary Cherry Sheet estimates (many communities are using 80 percent of that figure) and \$479,118 of FY2005 Free Cash. However, this figure may be adjusted downward if the final House version of the budget is adopted, resulting in a potential deficit by \$118,732. The budget then is considered by the Senate. Unfortunately, State Aid remains a projection as the State will ratify their budget after our Town Meeting. Local receipts are also optimistic as we are assuming that we will collect \$2,686,664, an increase of \$214,953 over the FY2006 projection of \$2,471,711. Bear in mind that the actual receipts collected in FY2005 were \$2,600,068.

### **CONCLUSION**

The original budget showed a total deficit of \$2,191,996. Using aggressive revenue estimates and trimming department requests, we currently have a balanced budget. I am, however, concerned that some very necessary items had to be passed over in the crafting of the FY2007 budget.

**Capital Improvement Projects/Plan (CIP):** Capital projects/improvements were funded on a very limited and less than adequate basis. The figures above include funding for small capital equipment from the general fund (total of \$158,000) with the exception of the proposed ambulance. The cutbacks since FY2003 have concentrated heavily on capital outlay. Many projects and purchases put forth in the Plan of FY2003 had been deferred for multi-years and we are seeing the impact on our aging fleet of vehicles, infrastructure/roads, and technology. Towns typically determine a percentage of the annual budget to dedicate to a capital program. Such example provides for a “pay as you go” program and Free Cash may also be used only after a certain percentage is allocated to reserves. Another option is a ballot question to authorize a Capital Expenditure Debt Exclusion for a period of one to five years at a time. The debt is then retired and the debt exclusions are removed from the tax rate, thus it is not a permanent increase

to the levy limit. We will continue to examine our options for FY2008 and beyond over the next fiscal year.

**Collective Bargaining Agreements and Staff Salaries:** During my brief tenure, I have worked to negotiate and settle collective bargaining (union) agreements. Upon my arrival, all four of the Municipal contracts had expired as of June 30, 2005. While the Fire negotiations are complete, some collective bargaining contracts have not been funded due to pending negotiations or settlements, and the salary lines items remain level funded to the FY2006 budget. However, at the time of writing this message, the Town Hall/Administrative employees and the Police Unions are not yet funded for FY2006 or FY2007. The DPW contract was recently settled for FY2006, but must be negotiated for FY2007. It is anticipated that these contracts may be funded from certified Free Cash at a future Town Meeting. The FY2007 final version includes wage adjustments to the non-contractual employees effective July 1, 2006. These employees did not receive a wage adjustment for FY2006. The proposed adjustments are consistent with the compensation plan conducted last year which I reviewed and adjusted to ensure internal parity. It was originally proposed to submit the compensation plan salary adjustments in Article 6 of the May 2006 Annual Town Meeting Warrant. At the advice of Town Counsel, due to the Town not having Personnel Bylaws for which to adopt, the plan remains in effect on an Administrative level with funding adjustments in the various Department line items.

Thus, the FY2007 budget is very much a level service budget to prevent the regression of municipal services, but critical needs were passed over in an attempt to balance the budget. We hope to see relief from the State, in the form of increased local aid, in order to be able to maintain services expected by the taxpayers. Locally, we will continue to review fee schedules and look into further cost sharing distributions for health insurance, and greater revolving fund offsets for related costs. Next year will be equally difficult, and as such I have committed to starting the FY2008 budget process in mid-summer, 2006, and maintaining open communications with Town Departments, Boards, and Committees on this important process so that we all begin at the same level. I am cognizant that the budget planning effort was abbreviated this year due to my brief tenure, and I realize that this budget message may have less detail than residents received under the previous administration. Please be assured that information is presented with due diligence and provides a comprehensive picture of the Town's finances.

Last, but not least, I want to acknowledge and express sincere appreciation to Town staff and the various Boards and Committees for their time and cooperation during this budget process. It truly has been a collaborative effort as demonstrated by the aforementioned Finance Committee's favorable recommendation on the final budget and the recent School Committee vote to accept the Town Manager's recommended budget request reduction. We continue to provide dedicated and exceptional service in a climate where much growth has occurred, in concert with increased citizenry expectations, and challenged by State and Federal mandates.

Thank you in advance for your consideration.

cc: Board of Selectmen

Attachments

	A	B	C	H	I	J	K	L	M	N
1										
2	Final 5/03/06				5/05;11/05; 3/06	FY07 Budget	FY07	FY 07	%	
3	Article 7			FY05	FY06	Department	Town Manager	Fin Com	Chng	
4				Budget	Budget	Requests	Rec	Rec		TM NOTES
5	General Government:									
6	114100	Moderator	Expense	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	0.00%	
7										
8	122100	Selectmen/Manager	Salaries	\$ 194,615	\$ 196,104	\$ 175,514	\$ 175,514	\$ 175,514		* Add PT BOS clerk
9	122200	Selectmen/Manager	Expenses	\$ 29,420	\$ 73,440	\$ 30,795	\$ 30,795	\$ 30,795		
10	122500	Selectmen/Manager	Capital/Special Expense	\$ 23,000	\$ 20,000	\$ 15,000	\$ 15,000	\$ 15,000		
11			Subtotal:	\$ 247,035	\$ 289,544	\$ 221,309	\$ 221,309	\$ 221,309	-23.57%	
12										
13	131100	Finance Committee	Salaries	\$ 750	\$ 750	\$ 750	\$ 750	\$ 750		
14	131200	Finance Committee	Expenses	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000		
15	131730	Finance Committee	Reserve Fund	\$ 65,130	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000		
16		*net of transfers	Subtotal:	\$ 66,880	\$ 101,750	\$ 101,750	\$ 101,750	\$ 101,750	0.00%	
17										
18	135100	Town Accountant	Salaries	\$ 62,281	\$ 63,205	\$ 75,354	\$ 83,390	\$ 83,390		* Addtl hours for clerk
19	135200	Town Accountant	Expenses	\$ 2,110	\$ 2,435	\$ 2,435	\$ 2,435	\$ 2,435		
20			Subtotal:	\$ 64,391	\$ 65,640	\$ 77,789	\$ 85,825	\$ 85,825	30.75%	
21										
22	136200	Town Audit	Expenses	\$ 22,300	\$ 22,300	\$ 23,000	\$ 23,000	\$ 23,000	3.14%	
23										
24	141100	Assessors	Salaries	\$ 98,305	\$ 98,305	\$ 98,305	\$ 105,543	\$ 105,543		*
25	141200	Assessors	Expenses	\$ 11,375	\$ 12,350	\$ 13,900	\$ 13,900	\$ 13,900		
26	141500	Assessors	Capital/Special Expense	\$ -	\$ 20,000	\$ 15,000	\$ 15,000	\$ 15,000		
27			Subtotal:	\$ 109,680	\$ 130,655	\$ 127,205	\$ 134,443	\$ 134,443	2.90%	
28										
29	145100	Treasurer/Collector	Salaries	\$ 177,912	\$ 161,779	\$ 178,279	\$ 185,719	\$ 185,719		*
30	145200	Treasurer/Collector	Expenses	\$ 66,040	\$ 66,040	\$ 66,040	\$ 66,040	\$ 66,040		
31			Subtotal:	\$ 243,952	\$ 227,819	\$ 244,319	\$ 251,759	\$ 251,759	10.51%	
32										
33	151200	Town Counsel	Expenses	\$ 80,000	\$ 115,000	\$ 100,000	\$ 100,000	\$ 100,000		
34	151500	Town Counsel	Labor Relations	\$ 20,000	\$ 10,000	\$ -	\$ -	\$ -		
35			Subtotal:	\$ 100,000	\$ 125,000	\$ 100,000	\$ 100,000	\$ 100,000	-20.00%	
36										
37	155200	Computer	Expenses	\$ 32,000	\$ 32,000	\$ 36,500	\$ 36,500	\$ 36,500		
38	155500	Computer	Manager	\$ -	\$ -	\$ 50,000	\$ -	\$ -		New MIS position (Deleted)
39	155800	Computer	Lease/Purchase	\$ 24,000	\$ 24,000	\$ 23,500	\$ 23,500	\$ 23,500		
40			Subtotal:	\$ 56,000	\$ 56,000	\$ 110,000	\$ 60,000	\$ 60,000	7.14%	
41										
42	158200	Tax Title	Expenses	\$ -	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	0.00%	
43										
44	161100	Town Clerk	Salaries	\$ 70,024	\$ 71,704	\$ 83,595	\$ 89,182	\$ 89,182		* Add PT Clrk (incl Regist)
45	161200	Town Clerk	Expenses	\$ 5,000	\$ 7,100	\$ 7,100	\$ 7,100	\$ 7,100		
46			Subtotal:	\$ 75,024	\$ 78,804	\$ 90,695	\$ 96,282	\$ 96,282	22.18%	
47										
48	162100	Election/Registration	Salaries	\$ 800	\$ 6,400	\$ 1,000	\$ 1,000	\$ 1,000		
49	162200	Election/Registration	Expenses	\$ 21,900	\$ 25,500	\$ 44,900	\$ 44,900	\$ 44,900		
50			Subtotal:	\$ 22,700	\$ 31,900	\$ 45,900	\$ 45,900	\$ 45,900	43.89%	
51										
52	165200	Charter Commission	Report	\$ -	\$ -	\$ -	\$ -	\$ -	0.00%	
53										
54	171100	Conservation	Salaries	\$ 37,492	\$ 37,492	\$ 37,492	\$ 40,000	\$ 40,000		*
55	171200	Conservation	Expenses	\$ 1,940	\$ 1,940	\$ 4,050	\$ 4,050	\$ 4,050		
56			Subtotal:	\$ 39,432	\$ 39,432	\$ 41,542	\$ 44,050	\$ 44,050	11.71%	
57										
58	175100	Planning Board	Salaries	\$ 53,560	\$ 53,560	\$ 83,221	\$ 85,899	\$ 85,899		* Incl Planning Staff
59	175200	Planning Board	Expenses	\$ 6,600	\$ 5,800	\$ 8,600	\$ 8,600	\$ 8,600		
60	175500	Planning Board	CMRPC	\$ 2,376	\$ 2,436	\$ 2,500	\$ 2,500	\$ 2,500		
61			Subtotal:	\$ 62,536	\$ 61,796	\$ 94,321	\$ 96,999	\$ 96,999	56.97%	
62										
63										
64	176100	Zoning Board	Salaries	\$ -	\$ -	\$ -	\$ -	\$ -		
65	176200	Zoning Board	Expenses	\$ 3,300	\$ 3,300	\$ 3,000	\$ 3,000	\$ 3,000	-9.09%	
66										
67	181200	Industrial Dev	Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	0.00%	
68										
69	191100	Town Hall Janitor	Salaries	\$ 13,380	\$ 13,330	\$ 13,330	\$ 13,330	\$ 13,330		
70	192100	Town Hall	Expenses	\$ 53,730	\$ 44,200	\$ 62,273	\$ 62,273	\$ 62,273		
71	192500	ADA	Expenses	\$ -	\$ -	\$ -	\$ -	\$ -		
72			Subtotal:	\$ 67,110	\$ 57,530	\$ 75,603	\$ 75,603	\$ 75,603	31.41%	
73										
74	196200	Town Hall Reports	Expenses	\$ 3,960	\$ 3,960	\$ 4,000	\$ 4,000	\$ 4,000	1.01%	
75										
76	198200	Blanchard School	Expenses	\$ -	\$ 47,000	\$ 16,250	\$ 16,250	\$ 16,250	-65.43%	
77										
78	199200	Lighting U.S. Flag/Common	Expenses	\$ 600	\$ 800	\$ 800	\$ 800	\$ 800	0.00%	
79										
80		<b>Subtotal General Government:</b>		<b>\$ 1,185,000</b>	<b>\$ 1,363,330</b>	<b>\$ 1,397,583</b>	<b>\$ 1,381,070</b>	<b>\$ 1,381,070</b>	1.30%	
81										

	A	B	C	H	I	J	K	L	M	N
1										
2	Final 5/03/06				5/05;11/05; 3/06	FY07 Budget	FY07	FY 07	%	
3	Article 7			FY05	FY06	Department	Town Manager	Fin Com	Chng	
4				Budget	Budget	Requests	Rec	Rec		TM NOTES
82	Article 7									
83	Public Safety:									
84	210100	Police	Salaries	\$ 1,229,877	\$ 1,256,770	\$ 1,374,927	\$ 1,349,440	\$ 1,349,440		* Add one officer
85	210200	Police	Expenses	\$ 95,231	\$ 107,149	\$ 129,810	\$ 129,810	\$ 129,810		
86	210500	Police	Cruisers	\$ -	\$ 101,000	\$ 77,000	\$ 25,666	\$ 25,666		One Cruiser
87	210500	Police	Police Station Support Cable	\$ -	\$ -	\$ -	\$ -	\$ -		
88			Subtotal:	\$ 1,325,108	\$ 1,464,919	\$ 1,581,737	\$ 1,504,916	\$ 1,504,916	2.73%	
89										
90	220100	Fire	Salaries	\$ 336,727	\$ 354,791	\$ 381,051	\$ 425,110	\$ 425,110	19.82%	*
91	220200	Fire	Expenses	\$ 51,175	\$ 62,500	\$ 71,275	\$ 71,275	\$ 71,275		354,791
92	220500	Fire	Misc. Equip Upgrade							
93	220500	Fire	Turnout Gear	\$ -	\$ -	\$ -	\$ -	\$ -		
94	220500	Fire	Fire Truck Lease	\$ -	\$ -	\$ -	\$ -	\$ -		
95	220500	Fire	Fire Station Exhaust	\$ -	\$ -	\$ -	\$ -	\$ -		
96	220500	Fire	FY01 Firefighter/EMT Salary	\$ -	\$ -	\$ -	\$ -	\$ -		
97	221000	Forest Fire		\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000		
98	220800	Fire Equipment	Vehicles/Special Outlay		\$ 35,000	\$ 90,000	\$ 10,000	\$ 10,000		
99			Subtotal:	\$ 392,902	\$ 457,291	\$ 547,326	\$ 511,385	\$ 511,385	11.83%	
100										
101	241100	Building	Salaries	\$ 26,000	\$ 26,000	\$ 72,942	\$ 72,942	\$ 72,942		* Incr from PT to FT B.Comm
102	241200	Building	Expenses	\$ 4,740	\$ 4,740	\$ 19,500	\$ 4,740	\$ 4,740		
103			Subtotal:	\$ 30,740	\$ 30,740	\$ 92,442	\$ 77,682	\$ 77,682	152.71%	
104										
105	243100	Plumbing	Salaries	\$ 16,000	\$ 16,000	\$ 16,000	\$ 16,000	\$ 16,000		
106	243200	Plumbing	Expenses	\$ 1,400	\$ 1,755	\$ 2,325	\$ 2,325	\$ 2,325		
107			Subtotal:	\$ 17,400	\$ 17,755	\$ 18,325	\$ 18,325	\$ 18,325	3.21%	
108										
109	244100	Weights/Measures	Salaries							
110	244200	Weights/Measures	Expenses	\$ 3,750	\$ 3,750	\$ 3,750	\$ 3,750	\$ 3,750		
111			Subtotal:	\$ 3,750	\$ 3,750	\$ 3,750	\$ 3,750	\$ 3,750	0.00%	
112										
113	245100	Wiring	Salaries	\$ 16,000	\$ 16,000	\$ 16,000	\$ 16,000	\$ 16,000		
114	245200	Wiring	Expenses	\$ 1,400	\$ 1,900	\$ 2,325	\$ 2,325	\$ 2,325		
115			Subtotal:	\$ 17,400	\$ 17,900	\$ 18,325	\$ 18,325	\$ 18,325	2.37%	
116										
117	291200	Local Emergency Mgmt Agency		\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	0.00%	
118										
119	292100	Animal Control	Salaries	\$ 15,600	\$ 14,100	\$ 14,100	\$ 14,100	\$ 14,100		
120	292200	Animal Control	Expenses	\$ 5,684	\$ 5,300	\$ 5,300	\$ 5,300	\$ 5,300		
121			Subtotal:	\$ 21,284	\$ 19,400	\$ 19,400	\$ 19,400	\$ 19,400	0.00%	
122										
123	294100	Tree Warden	Salaries	\$ 450	\$ 450	\$ 450	\$ 450	\$ 450		
124	294200	Tree Warden	Expenses	\$ 4,900	\$ 4,900	\$ 4,900	\$ 4,900	\$ 4,900		
125			Subtotal:	\$ 5,350	\$ 5,350	\$ 5,350	\$ 5,350	\$ 5,350	0.00%	
126										
127		Subtotal Public Safety:		\$ 1,814,934	\$ 2,018,105	\$ 2,287,655	\$ 2,160,133	\$ 2,160,133	7.04%	
128										
129	School :	School	Salaries			\$ 15,090,062	\$ 14,448,177	\$ 14,448,177		
156	300000		Expenses			\$ 2,774,538	\$ 2,666,660	\$ 2,666,660		
157		Subtotal School:		\$ 15,118,878	\$ 15,892,607	\$ 17,864,600	\$ 17,114,837	\$ 17,114,837	7.69%	
158										
159	Bus Transportation									
160	304200			\$ 988,646	\$ 967,020	\$ 1,257,126	\$ 1,160,424	\$ 1,160,424	20.00%	Pending Contract
161										
162	Regional School:									
163		Operating		\$ 1,114,535	\$ 1,231,558	\$ 1,381,272	\$ 1,381,272	\$ 1,381,272		
164		Non Operational Debt		\$ 141,316	\$ 89,243	\$ 101,575	\$ 101,575	\$ 101,575		
165	301600	Subtotal Regional:		\$ 1,255,851	\$ 1,320,801	\$ 1,482,847	\$ 1,482,847	\$ 1,482,847	12.27%	
166										

	A	B	C	H	I	J	K	L	M	N
1										
2	Final 5/03/06				5/05;11/05; 3/06	FY07 Budget	FY07	FY 07	%	
3	Article 7			FY05	FY06	Department	Town Manager	Fin Com	Chng	
4				Budget	Budget	Requests	Rec	Rec		TM NOTES
167	Article 7									
168	Public Works:									
169	411100	DPW Engineering	Salaries	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	0.00%	
170										
171	421100	DPW Admin	Salaries	\$ 49,100	\$ 49,000	\$ 49,000	\$ 54,261	\$ 54,261	*	
172	421200	DPW Admin	Expenses	\$ 78,925	\$ 91,935	\$ 117,874	\$ 117,874	\$ 117,874		
173			Subtotal:	\$ 128,025	\$ 140,935	\$ 166,874	\$ 172,135	\$ 172,135	22.14%	
174										
175	422100	Highway	Salaries	\$ 305,750	\$ 377,282	\$ 380,714	\$ 385,701	\$ 385,701	*	
176	422200	Highway	Expenses	\$ 159,460	\$ 256,160	\$ 194,775	\$ 194,775	\$ 194,775		
177	422500	Highway	Road Improvement	\$ 73,000	\$ 73,000	\$ 215,000	\$ 73,000	\$ 73,000		
178	422500	Highway	Stormwater Phase II	\$ -	\$ 100,000	\$ -	\$ -	\$ -		
179	422500	Highway	Special Outlay	\$ 19,000	\$ -	\$ 18,000	\$ 18,000	\$ 18,000		(Two mowers)
180	422500	Highway	Equipment Replacement	\$ -	\$ 15,000	\$ -	\$ -	\$ -		
181			Subtotal:	\$ 557,210	\$ 821,442	\$ 808,489	\$ 671,476	\$ 671,476	-18.26%	
182										
183	423100	Snow/Ice	Salaries	\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000		
184	423200	Snow/Ice	Expenses	\$ 160,000	\$ 160,000	\$ 160,000	\$ 160,000	\$ 160,000		
185	423500	Snow/Ice	Snow Damage Repair Expense	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000		
186			Subtotal:	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	0.00%	
187										
188	424200	Street lighting	Expenses	\$ 41,200	\$ 41,200	\$ 43,260	\$ 43,260	\$ 43,260	5.00%	
189										
190	433200	Landfill	Expenses	\$ 10,300	\$ 14,700	\$ 13,700	\$ 13,700	\$ 13,700	-6.80%	
191										
192	490200	School Maintenance	Expenses	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	0.00%	
193										
194		Subtotal Public Works:		\$ 1,024,735	\$ 1,306,277	\$ 1,320,323	\$ 1,188,571	\$ 1,188,571	-9.01%	
195										
196	Human Services/Culture & Recreation									
197	510100	Board of Health	Salaries	\$ 27,000	\$ 33,879	\$ 34,340	\$ 64,390	\$ 64,390		* Incr from PT to FT Agent
198	510100	Board of Health Barn and Anim	Salaries	\$ -	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500		
199	510200	Board of Health	Expenses	\$ 6,450	\$ 13,800	\$ 6,670	\$ 6,670	\$ 6,670		
200	510500	Board of Health	Capital/Special Expenses	\$ -	\$ -	\$ -	\$ -	\$ -		
201	519200	Board of Health/Inspection	Expenses	\$ 13,950	\$ 13,950	\$ 48,880	\$ -	\$ -		
202	522200	Nursing Services	Expenses	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000		
203			Subtotal:	\$ 52,400	\$ 68,129	\$ 96,390	\$ 77,560	\$ 77,560	13.84%	
204										
205	541100	Council on Aging	Salaries	\$ 68,106	\$ 67,254	\$ 80,549	\$ 88,116	\$ 88,116		*Add PT&addtl hrs Outreach
206	541200	Council on Aging	Expenses	\$ 8,600	\$ 10,694	\$ 11,911	\$ 11,911	\$ 11,911		
207	541500	Council on Aging	Elderly Home Care	\$ 1,432	\$ 1,432	\$ 1,432	\$ 1,432	\$ 1,432		
208			Subtotal:	\$ 78,138	\$ 79,380	\$ 93,892	\$ 101,459	\$ 101,459	27.81%	
209										
210	543100	Veteran's	Salaries	\$ -	\$ -	\$ -	\$ -	\$ -		
211	543200	Veteran's	Expenses	\$ 15,000	\$ 17,170	\$ 17,966	\$ 17,966	\$ 17,966		
212	543543	Veteran's	Benefits	\$ 25,000	\$ 25,000	\$ 29,000	\$ 29,000	\$ 29,000		
213	543500	Veteran's	Capital/Special Expenses	\$ -	\$ -	\$ -	\$ -	\$ -		
214			Subtotal:	\$ 40,000	\$ 42,170	\$ 46,966	\$ 46,966	\$ 46,966	11.37%	
215										
216	610100	Library	Salaries	\$ 210,970	\$ 210,175	\$ 217,692	\$ 214,198	\$ 214,198		Add 1 -Page
217	610200	Library	Expenses	\$ 56,126	\$ 84,450	\$ 118,050	\$ 95,050	\$ 95,050		
218			Subtotal:	\$ 267,096	\$ 294,625	\$ 335,742	\$ 309,248	\$ 309,248	4.96%	
219										
220	620200	Pout Pond	Expenses	\$ 580	\$ 580	\$ 580	\$ 580	\$ 580	0.00%	
221										
222	630200	Recreation	Expenses	\$ 5,550	\$ 7,390	\$ 9,950	\$ 9,950	\$ 9,950		
223	620500	Recreation	Capital/Special Expenses	\$ 5,200	\$ 5,200	\$ 98,000	\$ 15,000	\$ 15,000		Sm Cap in budget
224			Subtotal:	\$ 10,750	\$ 12,590	\$ 107,950	\$ 24,950	\$ 24,950	98.17%	
225										
226	650100	Parks	Salaries	\$ -	\$ 101,002	\$ 101,002	\$ 101,002	\$ 101,002		
227	650200	Parks	Expenses	\$ 88,650	\$ 61,725	\$ 63,228	\$ 63,228	\$ 63,228		
228			Subtotal:	\$ 88,650	\$ 162,727	\$ 164,230	\$ 164,230	\$ 164,230	0.92%	
229										
230	660200	Celebrations	Expenses	\$ 1,000	\$ 1,000	\$ 1,000	\$ -	\$ -	-100.00%	
231										
232	691200	Historical	Expenses	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	0.00%	
233										
234		Subtotal Health Services/Culture & Recreation:		\$ 541,614	\$ 664,201	\$ 849,750	\$ 727,993	\$ 727,993	9.60%	

	A	B	C	H	I	J	K	L	M	N	
1											
2	<b>Final 5/03/06</b>				5/05;11/05; 3/06	FY07 Budget	FY07	FY 07	%		
3	<b>Article 7</b>			FY05	FY06	Department	Town Manager	Fin Com	Chng		
4				Budget	Budget	Requests	Rec	Rec		TM NOTES	
235	<b>Article 7</b>										
236	<b>Debt, Insurance &amp; Other:</b>										
237	710700	Debt		\$ 3,017,000	\$ 2,975,000	\$ 2,672,208	\$ 2,672,208	\$ 2,672,208			
238	810600	Assessments including School Choice		\$ 1,118,420	included in revenue						
239	911700	County Retirement		\$ 582,007	\$ 700,821	\$ 832,379	\$ 832,379	\$ 832,379		Entrp fund offset	
240	914700	Health Insurance		\$ 2,693,832	\$ 2,655,000	\$ 3,285,625	\$ 3,285,625	\$ 3,285,625	23.75%		
241		Medicare Insurance			\$ 230,000	\$ 230,000	\$ 230,000	\$ 230,000			
242	915700	Retire Sick Leave		\$ 20,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000			
243	945700	Property & Liability		\$ 143,685	\$ 150,000	\$ 165,000	\$ 165,000	\$ 165,000		Awaiting quote 4/28	
244	990908	Workers Compensation Fund		\$ 83,000	\$ 65,000	\$ 65,000	\$ 65,000	\$ 65,000			
245	990911	Unemployment Fund		\$ 15,000	\$ -	\$ 15,000	\$ 15,000	\$ 15,000			
246	941760	Court Judgment		\$ -	\$ -	\$ -	\$ -	\$ -			
247	990904	Stabilization		\$ -	\$ -	\$ -	\$ -	\$ -			
248	990914	Transfer to Capital Improve Trust Fund		\$ -	\$ -	\$ -	\$ -	\$ -			
249	990906	Transfer to Water Fund		\$ -	\$ -	\$ -	\$ -	\$ -			
250		Transfer to Equip Replace Stab.		\$ 87,554	\$ -	\$ -	\$ -	\$ -			
251		Transfer to School/Twn Maintenance Stabilization		\$ 95,136	\$ -	\$ -	\$ -	\$ -			
252		School/Town Building Maintenance		\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000			
253		Misc Capital Improvements		\$ -	\$ 57,884	\$ -	\$ -	\$ -			
254		Energy Fund 03/06 Art 10			\$ 320,000						
255											
256											
257											
258											
259											
260											
261		Capital Program									
262		<b>Subtotal Debt, Insurance &amp; Other:</b>		\$ 8,055,634	\$ 7,356,705	\$ 7,468,212	\$ 7,468,212	\$ 7,468,212	1.52%		
263											
264				<b>Total:</b>	\$ 29,985,292	\$ 30,889,046	\$ 33,928,096	\$ 32,684,087	5.81%		
265		<b>NOTE: * Salary Line Items Include Compensation Adjustments</b>									
266						not incl entrp funds					

	A	B	C	K	M	N
1						
2			<b>Revenue Projections</b>			
3			<b>Final 05/03/06</b>	<b>FY05</b>	<b>FY06</b>	<b>FY07</b>
4				<b>Actual</b>	<b>Budgeted</b>	<b>Projected Revenues</b>
5				<b>Revenues</b>	<b>Revenues</b>	<b>(Governor's Budget)</b>
6	Tax Levy		Prior year tax levy - before debt exclusion	\$ 12,641,257.00		
7			override	\$ 800,000.00		
8				\$ 13,441,257.00	\$ 14,604,774.00	\$ 15,590,903.00
9			Increase allowed by Prop 2 1/2	\$ 316,031.43	\$ 365,119.00	\$ 389,772.00
10			New growth actual/estimate	\$ 575,000.00	\$ 621,010.00	\$ 630,000.00
11				\$ 14,332,288.43	\$ 15,590,903.00	\$ 16,610,675.00
12			School Debt Exclusion			
13			1987 Project	\$ 60,783.00	\$ 35,310.88	\$ 1,370.25
14			1996 Project	\$ 297,353.00	\$ 152,995.92	\$ 267,561.13
15			2001 Project	\$ 428,450.00	\$ 416,150.00	\$ -
16			16/146 Water/Sewer Project	\$ 27,850.00	\$ 27,100.00	\$ 26,350.00
17			Blackstone Valley Tech Capital	\$ 141,316.00	\$ 89,243.00	\$ 101,575.00
18			Water Project	\$ 135,002.00	\$ 137,452.50	\$ 134,690.00
19			Subtotal Debt Exclusion:		\$ 858,252.30	\$ 531,546.38
20			Revenue from taxes:	\$ 15,423,042.43	\$ 16,449,155.30	\$ 17,142,221.38
21						
22			State Aid - Cherry Sheet:			
23			Chapter 70 Local Share	\$ 8,869,122.00	\$ 8,978,422.00	\$ 9,214,089.00
24			School Transportation			
25			School Construction	\$ 1,786,628.00	\$ 1,786,628.00	\$ 1,786,628.00
26			Charter Tuition Assessment Reimburse	\$ 1,404.00	\$ 10,880.00	\$ 10,058.00
27			Charter School Capital Facility Reimburse		\$ 1,453.00	\$ 2,428.00
28			Tuition - State Wards	\$ -	\$ -	\$ -
29			School Choice Receiving Tuition	\$ 371,450.00	\$ 380,723.00	\$ 376,276.00
30			School Lunch	\$ 11,404.00	\$ 9,928.00	\$ 8,681.00
31			Other Aid - Lottery, Highway, etc.	\$ 1,368,550.00	\$ 1,562,277.00	\$ 1,845,407.00
32			Additional One time Special Aid	\$ 122,044.00	\$ -	\$ -
33			Subtotal State Aid:	\$ 12,530,602.00	\$ 12,730,311.00	\$ 13,243,567.00
34						
35			Less: State Charges		\$ (11,234.00)	\$ (13,200.00)
36			Less: Offsets to state aid	\$ (394,828.00)	\$ (15,372.00)	\$ (15,733.00)
37			Less: Tuition Assessments & other annual charges		\$ (1,154,014.00)	\$ (1,279,501.00)
38			Less: Other annual charges			
39			Net State Aid:	\$ 12,135,774.00	\$ 11,549,691.00	\$ 11,935,133.00
40						
41			Local Revenues:			
42			Motor Vehicle Excise	\$ 1,599,509.00	\$ 1,415,000.00	\$ 1,525,900.00
43			Penalties and Interest on Taxes	\$ 113,831.00	\$ 100,000.00	\$ 100,000.00
44			Licenses, Fees and Permits	\$ 493,838.00	\$ 604,531.00	\$ 553,584.00
45			Fines and Forfeits	\$ 116,421.00	\$ 90,000.00	\$ 95,000.00
46			Interest Income	\$ 99,745.00	\$ 90,000.00	\$ 125,000.00
47			DPW Engineering (other Revenue)	\$ 20,000.00	\$ 25,000.00	\$ 25,000.00
48			School Bus Transportation	\$ -	\$ -	\$ -
49			Miscellaneous	\$ 10,180.00	\$ 10,180.00	\$ 110,180.00
50			Supplemental Billing	\$ 122,044.00	\$ 125,000.00	\$ 125,000.00
51			School Bus Parking	\$ 12,000.00	\$ -	\$ -
52			Town Rentals	\$ 12,500.00	\$ 12,000.00	\$ 12,000.00
53			Medicare (Part D)Subsidy	\$ -	\$ -	\$ 15,000.00
54			Total Local Revenues:	\$ 2,600,068.00	\$ 2,471,711.00	\$ 2,686,664.00
55						
56			Less: Overlay	\$ (230,000.00)	\$ (222,649.04)	\$ (225,000.00)
57			Less: Snow and Ice Overexpend		\$ (202,894.00)	\$ (100,000.00)
58						
59			Other Revenues Ent & Transfers:			
60			Transfer from Stabilization	\$ 149,457.00	\$ 282,884.00	\$ -
61			Transfer from Equipment Stabilization	\$ -	\$ 87,554.00	\$ -
62			Transfer from Dog License	\$ 21,284.00	included in local revenues	
63			Transfer from Free Cash	\$ 317,019.00	\$ 519,260.00	\$ 479,118.00
64			Transfer from Excess Overlay	\$ 156,247.00	\$ 155,000.00	\$ 100,000.00
65			Transfer from Wetland	\$ 12,496.00	\$ 20,000.00	\$ 10,000.00
66			Subtotal Revenues Ent & Transfers ATM	\$ 507,046.00	\$ 1,064,698.00	\$ 589,118.00
67			Water Fund Revenue/Transfers	\$ 4,000.00	\$ -	\$ 56,216.00
68			Sewer Fund Revenue/Transfers	\$ -	\$ -	\$ 55,693.00
69			Ambulance Ent Revenue/Transfers	\$ 1,177.50	\$ -	\$ 65,680.00
70			Cable Ent Revenue/Transfers	\$ -	\$ -	\$ 7,935.00
71			Transfers Capital Improvement Trust Fd			\$ -
72			Cafeteria Revolving Fund Transfer			\$ 133,643.00
73			Daycare Revolving Fund Transfer			\$ 90,856.00
74			Preschool Revolving Fund Transfer	\$ -	\$ -	\$ 21,020.00
75			Enterprise Fund Debt Transfer			\$ 224,908.00
76			Subtotal Revenue Ent & Transfers	\$ 512,223.50	\$ 1,064,698.00	\$ 1,245,069.00
77						
78			TOTAL REVENUE AVAILABLE:	\$ 30,441,107.93	\$ 31,109,712.26	\$ 32,684,087.38
79			TOTAL OPERATING EXPENDITURES: FY 2007	\$ 29,985,292.00	30,889,046.00	\$ 32,684,087.00
80			S/D			\$ 0.38

Final 05/03/06

			FY07 Budget	FY07 Budget Town Manager	FY 07 Fin Com		
Enterprise Funds Expenditures:			FY06 Budget	Department Requests	Proposed	Rec	% Change
(Revenues Included in Articles)							
<b>Voted as Separate Articles:</b>							
<b>Art. 11</b>							
231100	Ambulance	Salaries	\$ 297,021.00	\$ 311,107.00	\$ 342,039.00	\$ 342,039.00	
231200	Ambulance	Health Insurance	\$ 30,574.00	\$ 46,048.00	\$ 46,048.00	\$ 46,048.00	
231200	Ambulance	Regional Retirement	\$ 19,665.00	\$ 19,632.00	\$ 19,632.00	\$ 19,632.00	
231200	Ambulance	Expenses	\$ 47,775.00	\$ 55,550.00	\$ 55,550.00	\$ 55,550.00	
231500	Ambulance	Special Outlay	\$ 5,000.00	\$ 60,000.00	\$ 60,000.00	\$ 60,000.00	
		Subtotal:	\$ 400,035.00	\$ 492,337.00	\$ 523,269.00	\$ 523,269.00	30.81%
<b>Art. 9 (Sewer)</b>							
440100	Wastewater	Salaries	\$ 286,000.00	\$ 287,000.00	\$ 287,814.00	\$ 287,814.00	
440200	Wastewater	Health Insurance	\$ 32,822.00	\$ 36,061.00	\$ 36,061.00	\$ 36,061.00	
440200	Wastewater	Regional Retirement	\$ 15,641.00	\$ 19,632.00	\$ 19,632.00	\$ 19,632.00	
440200	Wastewater	Expenses	\$ 322,549.00	\$ 484,121.00	\$ 484,121.00	\$ 484,121.00	
440700	Wastewater	Debt	\$ 80,290.00	\$ 89,178.00	\$ 89,178.00	\$ 89,178.00	
440500	Wastewater	Equipment Replacement	\$ 38,000.00	\$ -	\$ -	\$ -	
		Subtotal:	\$ 775,302.00	\$ 915,992.00	\$ 916,806.00	\$ 916,806.00	18.25%
<b>Art. 10</b>							
450100	Water	Salaries	\$ 292,000.00	\$ 306,500.00	\$ 307,315.00	\$ 307,315.00	
450200	Water	Health Insurance	\$ 31,645.00	\$ 36,584.00	\$ 36,584.00	\$ 36,584.00	
450200	Water	Regional Retirement	\$ 16,799.00	\$ 19,632.00	\$ 19,632.00	\$ 19,632.00	
450200	Water	Expenses	\$ 254,478.00	\$ 285,650.00	\$ 285,650.00	\$ 285,650.00	
450700	Water	Debt	\$ 140,147.00	\$ 140,147.00	\$ 135,730.00	\$ 135,730.00	
450500	Water	Equipment Replacement		\$ -	\$ -		
		Subtotal:	\$ 735,069.00	\$ 788,513.00	\$ 784,911.00	\$ 784,911.00	6.78%
<b>Art. 12</b>	Cable PEG						
		Salaries	\$ 45,225.00	\$ 45,225.00	\$ 49,665.00	\$ 49,665.00	
		Health Insurance	\$ 1,788.00	\$ 4,008.00	\$ 4,008.00	\$ 4,008.00	
		Regional Retirement	\$ 3,733.00	\$ 3,927.00	\$ 3,927.00	\$ 3,927.00	
		Expenses	\$ 65,400.00	\$ 64,400.00	\$ 64,400.00	\$ 64,400.00	
		Subtotal:	\$ 116,146.00	\$ 117,560.00	\$ 122,000.00	\$ 122,000.00	5.04%